

Transportation Authority of Calhoun County
Meeting Agenda
January 14, 2026 - ANNUAL MEETING
Ride Calhoun Administrative Offices
49 South Cass St., Battle Creek, MI 49037

- I. Call to Order
- II. Roll Call
- III. Approval of Agenda
- IV. Public Comments on Agenda Items
- V. Consent Agenda
 - a. December 9, 2025 Meeting Minutes
 - b. December 9, 2025 Workshop Minutes
 - c. Finance and Budget Report
 - d. AP approval through January 12, 2025
- VI. Public Hearings and Subsequent Board Action
- VII. Unfinished Business
- VIII. New Business
 - a. Election of Officers
 - b. 2026 Meeting Schedule for Publication
 - c. Resolution 01-2026 – TACC By Laws revision
 - d. Resolution 02-2026 – Appointment to Northeast & South Neighborhood Improvement Authority
 - e. Resolution 03-2026 – Appointment to Lakeview Downtown Development Authority
- IX. Public Comments on Non-Agenda Items
- X. Board and Executive Director Comments
 - a. Communications to the Board
 - b. Legislative Updates
 - c. BCATS Updates – Jeff Franklin
 - d. Consultant Updates – Peter Varga/Clark Harder
- XI. Dates of Next Meetings
 - a. Public Hearing – January 27, 2026 (9:00 am at Marshall City Hall)
 - b. Board Meeting – February 11, 2026 (5:30pm at Ride Calhoun Administrative Office)
- XII. Closed Session – Pursuant to Section 8(1)(h) of the Open Meetings Act to consider an attorney’s written legal opinion regarding the Executive Director’s proposed employment contract that is exempt from public disclosure under state and federal law.
- XIII. Subsequent Board Action
- XIV. Adjournment

Transportation Authority of Calhoun County
Meeting Minutes
December 9, 2025
Marshall City Hall – Council Chambers
323 West Michigan Avenue, Marshall, MI 49068

- I. Call to Order**
The meeting was called to order by Chairperson Erick Stewart at 9:01 a.m.
- II. Roll Call**
Members present: Tom Tarkiewicz, Amy Evans, Maya Williams, Erick Stewart.
Members absent: Dr. Paul Watson, Jenasia Morris, Vivian Davis (in at 9:04).
- III. Approval of Agenda**
It was motioned by Evans and supported by Williams to approve the agenda.
Motion carried.
- IV. Public comment on Agenda Items**
None.
- V. Consent Agenda**
It was motioned by Tarkiewicz and supported by Evans to approve the Consent Agenda.
- VI. Public Hearings and Subsequent Board Action**
None.
- VII. Unfinished Business**
None.
- VIII. New Business**
 - a) It was motioned by Evans and supported by Tarkiewicz to approve Resolution 32-2025, Service and Fare Change Procedures.
Motion carried.
 - b) It was motioned by Evans and supported by Williams to approve Resolution 33-2025, Title VI Policy.
Motion carried.
 - c) Board members discussed availability and ideal time and dates for meetings in calendar year 2026. It was motioned by Davis and supported by Williams to approve calendar year 2026 Proposed Meeting Schedule.
Motion carried.
- IX. Public Comments on Non-Agenda Items**
None.
- X. Board and Executive Director Comments**
 - a) No communications to the Board.
 - b) No legislative updates.
 - c) Mallory Avis updated the Board on BCATS progress.
 - d) Peter Varga emphasized the importance of keeping the public informed. Peter also spoke about the significance of a good relationship with the FTA.
- XI. Next Meetings**
 - a) Public Hearing – January 27, 2026
 - b) Board Meeting – January 27, 2026
- XII. Adjournment**
Meeting adjourned at 9:35 a.m.

Respectfully Submitted,

Vivian Davis, Secretary

Erick Stewart, Chair

**Transportation Authority of Calhoun County
Workshop Meeting Minutes
December 9, 2025
Marshall City Hall – Council Chambers
323 West Michigan Avenue, Marshall, MI 49068**

I. Call to Order

The meeting was called to order by Chairperson Erick Stewart at 9:40 a.m.

II. Roll Call

Members present: Tom Tarkiewicz, Erick Stewart, Vivian Davis, Amy Evans, Maya Williams.

Members absent: Jenasia Morris, Dr. Paul Watson (in at 10:12).

III. Approval of Agenda

It was motioned by Evans and supported by Davis to approve the agenda.

Motion carried.

IV. Public Comment on Agenda Items

None.

V. Budget Workshop

Mallory Avis, TACC Executive Director, presented the Board with a recommended fare structure. Fixed route and demand response services were discussed along with vehicle deployment plans, staffing needs, and service hour expansions.

VI. General Public Comments

None.

VII. Adjournment

Workshop adjourned at 11:00 a.m.

Respectfully Submitted,

Vivian Davis, Secretary

Erick Stewart, Chair

Transportation Authority of Calhoun County
Statement of Revenues, Expenses, and changes in Net Position

As of December 31, 2025

	Current Month 12/31/2025	Current FYTD 12/31/2025	Prior Month 11/30/2025	Prior FYTD 09/30/2025
Revenue				
Revenue - Other				
4080001 - Property Tax Revenue - Calhoun County	(26.27)	(379.62)	56.97	421,313.98
4080002 - Property Tax Revenue - City of Albion	23,672.99	23,672.99	0.00	253,797.89
4080003 - Property Tax Revenue - City of Battle Creek	0.00	182.01	24.29	3,235,749.94
4080004 - Property Tax Revenue - City of Marshall	62,643.32	62,643.32	0.00	635,792.50
4080005 - Property Tax Revenue - City of Springfield	23,965.56	24,057.58	0.00	234,534.41
4110100 - State Operating Assistance	261,952.00	785,856.00	523,904.00	0.00
Total Revenue - Other	<u>372,207.60</u>	<u>896,032.28</u>	<u>523,985.26</u>	<u>4,781,188.72</u>
Total Revenue	<u>372,207.60</u>	<u>896,032.28</u>	<u>523,985.26</u>	<u>4,781,188.72</u>
Operating Expenses				
General and Administrative Expenses				
Due and Subscriptions				
5090300 - Dues & Subscriptions	0.00	18,358.55	0.00	924.00
Total Due and Subscriptions	<u>0.00</u>	<u>18,358.55</u>	<u>0.00</u>	<u>924.00</u>
Travel, Meals and Entertainment				
Travel Expenses				
5090202 - Travel & Meetings and Trainings - Training	0.00	0.00	0.00	2,278.28
Total Travel Expenses	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>2,278.28</u>
Total Travel, Meals and Entertainment	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>2,278.28</u>
Total General and Administrative Expenses	<u>0.00</u>	<u>18,358.55</u>	<u>0.00</u>	<u>3,202.28</u>
Marketing and Advertising Expenses				
Advertising and Promotion				
5030200 - Advertising Fees	916.00	916.00	0.00	50.00
Total Advertising and Promotion	<u>916.00</u>	<u>916.00</u>	<u>0.00</u>	<u>50.00</u>
Total Marketing and Advertising Expenses	<u>916.00</u>	<u>916.00</u>	<u>0.00</u>	<u>50.00</u>
Utilities and Facilities				
Rent				
5120003 - Operating Leases and Rental - Other	0.00	0.00	0.00	275.00
5125001 - Lease/Rental Agreements > 12 months	0.00	12,500.00	12,500.00	0.00
Total Rent	<u>0.00</u>	<u>12,500.00</u>	<u>12,500.00</u>	<u>275.00</u>
Total Utilities and Facilities	<u>0.00</u>	<u>12,500.00</u>	<u>12,500.00</u>	<u>275.00</u>
Operating and Maintenance Expenses				
Miscellaneous Expense				
5099900 - Other Misc. Expense	0.00	0.00	0.00	764.71
Total Miscellaneous Expense	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>764.71</u>
Professional Services				
5039901 - Accounting Services	17,750.00	69,446.00	29,299.00	88,872.50
5039902 - Legal Services	4,706.25	17,045.00	3,608.75	140,862.65
5039903 - IT Services	2,385.37	2,385.37	0.00	0.00
5039904 - All Other Professional and Technical Services	5,742.00	80,872.25	11,742.00	176,372.04
Total Professional Services	<u>30,583.62</u>	<u>169,748.62</u>	<u>44,649.75</u>	<u>406,107.19</u>

Transportation Authority of Calhoun County
Statement of Revenues, Expenses, and changes in Net Position

As of December 31, 2025

	Current Month 12/31/2025	Current FYTD 12/31/2025	Prior Month 11/30/2025	Prior FYTD 09/30/2025
Total Operating and Maintenance Expenses	30,583.62	169,748.62	44,649.75	406,871.90
Taxes and Insurance				
Insurance				
5060301 - Liability Insurance	4,407.00	197,682.00	0.00	1,726.75
Total Insurance	4,407.00	197,682.00	0.00	1,726.75
Total Taxes and Insurance	4,407.00	197,682.00	0.00	1,726.75
Total Operating Expenses	35,906.62	399,205.17	57,149.75	412,125.93
Other Revenue (Expense)				
Other Revenue				
Interest Revenue				
4140000 - Interest	17,496.46	49,495.75	15,992.05	132,604.61
Total Interest Revenue	17,496.46	49,495.75	15,992.05	132,604.61
Total Other Revenue	17,496.46	49,495.75	15,992.05	132,604.61
Other Expense				
Other Expenses				
5500900 - Ineligible Percent of Association Dues	0.00	(1,205.17)	0.00	0.00
Total Other Expenses	0.00	(1,205.17)	0.00	0.00
Total Other Expense	0.00	(1,205.17)	0.00	0.00
Total Other Revenue (Expense)	17,496.46	48,290.58	15,992.05	132,604.61
Change in Net Position	\$ 353,797.44	\$ 545,117.69	\$ 482,827.56	\$ 4,501,667.40

Transportation Authority of Calhoun County
Statement of Net Position

As of December 31, 2025

	Month Ending 12/31/2025	Month Ending 11/30/2025
Assets		
Current Assets	5,348,148.72	5,026,521.46
Total Assets	\$ 5,348,148.72	\$ 5,026,521.46
Liabilities and Net Position		
Liabilities		
Current Liabilities	62,086.39	94,256.57
Total Liabilities	62,086.39	94,256.57
Net Position		
Unrestricted Net Position	4,932,264.89	4,449,437.33
Change in Net Position	353,797.44	482,827.56
Total Net Position	5,286,062.33	4,932,264.89
Total Liabilities and Net Position	\$ 5,348,148.72	\$ 5,026,521.46

**Transportation Authority of Calhoun County
Board AP Bill Approval Report**

Vendor Name	Bill Number	Description	Bill Date	GL Date	Amount
Bright Light Real Estate, LLC	PYMT - 01-2026	January 2026 Rent Payment - per lease	01/14/2026	01/14/2026	14,437.00
Calhoun County Treasurer	TC 722-25	MTT TV DECREASE FOR 2024 P#0990-02-518-1 SEQ 267-25	12/17/2025	12/17/2025	26.27
King Media, Inc.	84265	Awareness and Perception Media Campaign January 2026	12/16/2025	12/16/2025	5,742.00
Maner Costerisan & Ellis, PC	76382	Accounting Services - November 2025	12/15/2025	12/15/2025	3,583.00
Maner Costerisan & Ellis, PC	76661	Intacct Implementation - 11/21/25 and 12/4/25	12/22/2025	12/22/2025	147.00
Michigan Transportation Connection, Inc.	2025-10	Consultation Services Aug-December 2025	01/10/2026	01/10/2026	8,022.54
Miller Johnson	2040072	General Corporate Matters	12/12/2025	12/12/2025	2,175.00
Miller Johnson	2040071	General Labor Matters through November 30, 2025	12/18/2025	12/18/2025	2,531.25
Rehmann Robson	RR1031770	2025 Government Yellow Book Audit	12/30/2025	12/30/2025	10,000.00
The Cincinnati Insurance Company	Policy# 0736814	Acct#1000769771	12/23/2025	12/23/2025	4,407.00
The RV Handyman LLC	306	Bright Light Hayloft Network - RC Admin Office - Install WiFi	12/29/2025	12/29/2025	2,385.37
View Newspaper Group	394280	MDOT Public Notices Advertising for Applications	12/31/2025	12/31/2025	916.00
Sum Total					54,372.43

**Transportation Authority of Calhoun County
Slate of Proposed Officers for 2026:**

Nominations:

Chair: Mr. Erick Stewart
Vice Chair: Mr. Tom Tarkiewicz
Secretary: Ms. Vivian Davis
Treasurer: Ms. Maya Williams
Recording Secretary: Ms. Donna Hutchison

Nominations from the floor (if any):

Chair: _____
Vice Chair: _____
Secretary: _____
Treasurer: _____
Recording Secretary: _____

Motion to accept proposed slate of officers: _____

Support/Second: _____

Roll Call Vote:

Y	N	Board of Directors
		Erick Stewart
		Tom Tarkiewicz
		Vivian Davis
		Maya Williams
		Dr. Paul Watson
		Jenasia Morris
		Amy Evans

The Transportation Authority of Calhoun County (TACC) Meeting Schedule

The Transportation Authority of Calhoun County (TACC) meets the second Wednesday of each month at Ride Calhoun Administrative Offices, 49 South Cass Street, Battle Creek, MI, 49037 at 5:30 p. m. Special meetings will be scheduled in accordance with the Open Meetings Act.

January 14, 2026

February 11, 2026

March 11, 2026

April 8, 2026

May 13, 2026

June 10, 2026

July 8, 2026

August 12, 2026

September 9, 2026

October 14, 2026

November 11, 2026

December 9, 2026

**TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS**

Resolution 01-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, January 14, 2026, with Chair Erick Stewart presiding, the following action was taken:

Whereas, the Board of the Transportation Authority of Calhoun County deems it appropriate and in the best interest of TACC to amend the bylaws to reflect update meeting schedules and board roles; and

Whereas, the By-laws may be amended, added to, or repealed at a regular or special meeting by a two-thirds majority vote of the entire Board; and

Whereas, a statement of the proposed amendments, additions, or actions have been included in the public notice of the meeting; and

Whereas, the revisions to the By-laws include:

Article II – Board of Directors:

Section 3. Committees: (removes) *“The Transportation Authority will have no standing committees.”*

Article III – Officers:

Section 3. Chairperson: (removes) *“The Chairperson shall sign the minutes of the Board meetings after those minutes have been approved by the action of the board.”*

Article VI – Meetings:

Section 2. Minutes: (removes) *“and Chairperson”*

Section 4. Annual Meeting: (removes) *“Tuesday”*; (replaces with) *“Wednesday”*

Section 5. Regular Meetings: (removes) *“and fourth Tuesday”*; (replaces with) *“Wednesday”*

Article VII – Finances, Contracts and Budget:

Section 2. Checks: (removes) *“and Treasurer”*

Now, Therefore, be it resolved that the Transportation Authority of Calhoun County formally amends the governing By-laws and directs the Executive Director to file amended By-laws with appropriate parties.

CERTIFICATE

The undersigned duly qualified Board Secretary of the Transportation Authority of Calhoun County certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Transportation Authority of Calhoun County held on January 14, 2026.

Signature

Printed Name

Title

Date

TRANSPORTATION AUTHORITY OF CALHOUN COUNTY BY-LAWS

ARTICLE I - NAME

This Corporation shall be known as the Transportation Authority of Calhoun County, herein referred to as the "Authority".

ARTICLE II - BOARD OF DIRECTORS

1. General. The property, business, and affairs of the Authority shall be managed by a Board of Directors, herein referred to as the "Board." Board membership, composition, and time of service shall be described in the Articles of Incorporation.

2. Authority. The Board shall have the general direction, control, and management of the business of the Authority. It shall have the power to lease, purchase, sell, and convey real estate; to purchase, pledge and/or sell personal property; to make and enter into contracts and agreements on behalf of the Authority as it deems necessary for the successful operation of the Authority in compliance with State Law. The board shall have authority to elect or appoint all officers, prescribe their duties, and determine their compensation, to discharge any such officers with or without cause, and to assign any officer to new duties as it may think proper. The compensation and duties of other employees of the Authority may be fixed by the Board or may be delegated by the Board to a committee or any individual.

3. Committees. The Chairperson of the Board may appoint, subject to Board approval, committees as she or he determines necessary. These committees shall work on such matters as may be delegated to them by the Board and may make recommendations to the entire Board for appropriate action. Committee meeting minutes shall be kept and shall be provided to each Board member as well as becoming part of the official records of the Authority. The Chairperson may, with Board approval, appoint Ad Hoc Committees consisting of Board members and/or citizens of Calhoun County. A specific date shall be established for completion of each special committee assignment, extendable only by a two-thirds vote of the entire Board. ~~The Transportation Authority will have no standing committees.~~

4. Compensation. No Board member shall receive any compensation from the Board. No Board member may serve as an employee of the Board. Board members may receive reimbursement of expenses incurred in the performance of Board duties.

ARTICLE III - OFFICERS

1. Officers. The official officers of the Authority shall be a Chairperson, Vice-Chairperson, Treasurer, and Secretary who shall be members of the Board and who shall be elected at the initial meeting and each annual meeting of the Board thereafter.

Vacancies in the positions of officers may be filled by the Board at any time by majority vote. The Board shall also have the authority to appoint a Treasurer and Recording Secretary who need not be members of the Board.

2. Compensation. The officers shall receive no compensation.

3. Chairperson. The Chairperson shall preside over all meetings and shall appoint all committees with the approval of the Board. The Chairperson shall be responsible for the agenda and the Chairperson shall perform such other duties as the Board may designate. ~~The Chairperson shall sign the minutes of the Board meetings after those minutes have been approved by the action of the Board.~~

4. Vice-chairperson. The Vice-Chairperson shall perform the duties of the Chairperson in the absence or incapacity of the Chairperson.

5. Secretary. The Secretary shall sign the minutes of Board meetings although the recording of such may be done by a Recording Secretary. The Secretary shall have custody of the books and records of the Authority. The Secretary shall perform such other duties, as from time to time may be prescribed by the Board.

6. Treasurer. The Treasurer shall keep accounts of all monies of the Authority received or disbursed and shall deposit all monies and valuables in the name of and to the credit of the Authority in the banks or other depositories as the Board of Directors shall designate. Checks against the Authority accounts shall be signed as directed by the Board of Directors. The Treasurer shall have custody of the financial books and records of the Authority and shall keep accurate accounts of the financial reports of the Authority and render such reports as may be requested by the Board of Directors.

7. Recording Secretary. The Board may appoint or employ any person to act as Recording Secretary. The Recording Secretary shall record the minutes of the meetings of the Board and record all the votes of the Board. The Recording Secretary shall perform all other duties as may be assigned by the Board. Minutes shall be signed by the Recording Secretary and forwarded to the Secretary (if applicable) for his or her signature upon approval by the Board.

ARTICLE IV - EXECUTIVE DIRECTOR

1. Appointment. The Board shall appoint and employ an Executive Director who shall have active direction and management of the day-to-day operations of the Authority. The Executive Director shall perform such other duties as assigned by the Board and shall carry out the policies of the Board. The Executive Director reports only to the Board of Directors.

2. Compensation. The Executive Director shall receive such compensation as may be determined by the Board.

3. Discharge. The Executive Director may be discharged on a majority vote of the Board.

ARTICLE V - CONFLICT OF INTEREST

1. Financial Conflict. No Board member, officer, employee of the Authority shall have any financial interest, directly or indirectly, in any contract or other dealing with the Authority, unless all material facts relating to that interest are disclosed to the Board and the Board authorizes the contract or other dealing by a 2/3 vote, without counting the vote of the interested person if a Board member.

2. Determination. If a conflict-of-interest question is raised it shall be resolved by a majority vote of the remaining Board members. It is the responsibility of the Board member, officer, or employee, to inform the Board or their supervisor of any potential or perceived conflict of interest.

3. Voting. If a conflict should arise regarding any issue under voting consideration, the Board member involved shall abstain from voting on the matter.

ARTICLE VI - MEETINGS

1. Open Meetings. All meetings of the Board shall be subject to the requirements of Public Act 267 of 1976, as amended, (Open Meetings Act).

2. Minutes. Minutes shall be kept of each Board and committee meeting showing the date, time, place, members present, members absent, and any action taken. Minutes of all Board meetings shall be approved by the Board, and signed by the Secretary ~~and Chairperson~~ and made a permanent part of the records of the Authority.

3. Place of Meeting. The Board may hold any of its meetings at such place or places within the County of Calhoun, subject to the requirements of Paragraph I herein, as the Board may from time to time designate or as shall be designated by the person or persons calling any special meetings.

4. Annual Meeting. Unless changed by the Board, the annual meeting of the Authority for election of Board Officers and the transaction of any other business shall be held on the second ~~Tuesday~~ Wednesday of January at a time and place to be established by the Board.

5. Regular Meetings. Regular meetings of the Board shall be held on the second ~~and fourth~~ Tuesday Wednesday of each month, at such times and places as shall be established by the Board at its annual meeting. The board may waive the need to hold a regular meeting, as it deems appropriate.

6. Notice of Regular Meetings. Notice of regular meetings shall be given as required by the Michigan Open Meetings Act.

7. Special Meetings. Special meetings of the Board may be called at any time by the Chairperson of the Board or by any two (2) Board members.

8. Notice of Special Meetings. Notice of all special meetings of the Board shall be given to the public as required by the Open Meetings Act and shall be given in writing to each Board member at least 18 hours prior to such meetings. Board members may waive, in writing, the right to receive 18 hours advance notice but in no event shall the notice given be shorter than required by the Open Meetings Act.

9. Business at Special Meetings. No business shall be transacted at a special meeting except stated in the notice posted and sent to Board members unless all Board members are present at the meeting and give unanimous consent.

10. Order of Business. The order of business for a regular meeting of the Authority shall be approved by a majority of the Board.

11. Robert's Rules of Order. The rules contained in Robert's Rules Order for small groups, unless otherwise specified herein, shall govern all meetings of the Authority.

12. Voting. Except as otherwise provided in these By-laws, by law, or by the Articles of Incorporation, a majority vote of the Board shall be required for the adoption of any motion or resolutions.

13. Quorum. Four (4) members of the Board shall constitute a quorum for the taking of official action by the Board.

14. Adjournment. If a quorum is not present for any regular, special or annual meeting, the Board members present may adjourn to such future time as shall be agreed upon by them and notice of such adjournment shall be given as required for special meetings.

15. Attendance at Board Meetings. In addition to the rights of the Calhoun County Board of Commissioners to remove and appoint its member(s) at will, the Board may remove any member who fails to attend three (3) regular meetings in a one (1) year period if such attendance is without valid reason as determined by the remaining Board members. A Board member removed under this section may not return to the Board for at least one (1) year following the effective date of his or her removal.

ARTICLE VII - FINANCES, CONTRACTS AND BUDGET

1. Depository. The funds and accounts of the Authority shall be deposited in such bank or other depository as shall be designated by the Board.

2. Checks. All checks, drafts, or other orders for payments of money, notes, or other evidence of indebtedness, issued in the name of or payable to the Authority, shall be signed or endorsed by ~~at least two of the following persons: Chairperson and Treasurer.~~ Each such person shall give such bond as the Board may require.

3. Execution of Contracts. The Board may authorize the Executive Director, or any officer, agent, or employee, to enter into any contract or execute any instrument in the name and on behalf of the Authority. No person shall have any power or right to bind the Authority, unless authorized by the Board, by any contract or engagement or to pledge its credit or to render it liable for any purpose or in any amount.

4. Preparation of Budget. The Executive Director shall, by August 1st of each year, prepare and present a budget for consideration by the Board for the upcoming fiscal year. The Executive Director shall use the records of operation of the Authority through at least the preceding July 1st in preparing the budget.

ARTICLE VIII - FISCAL YEAR

1. Date. The fiscal year of the Authority shall commence on October 1st and end on the following September 30th.

2. Audit. An annual audit of the Authority shall be made by a certified public accountant. The accountant making such audit shall be appointed annually by the Board.

ARTICLE IX - AMENDMENTS

1. Vote. These By-laws may be amended, added to, or repealed at a regular or special meeting by a two-thirds majority vote of the entire Board.

2. Notice. These By-laws may not be amended, added to, or repealed, unless a statement of proposed amendments, additions, or action to repeal, has been included in, or has accompanied, the notice of the meeting at which such action shall be taken.

ARTICLE X - DISSOLUTION

1. Manner. The manner of dissolution of this Authority shall be as provided by State law.

ARTICLE XI - INDEMNIFICATION OF BOARD MEMBERS

1. General. Any Board member who is party, or is threatened to be made a party to any threatened or pending civil suit or administrative proceeding, including the investigative stages thereof, by reason of the fact that he or she is or was a Board member, shall be

indemnified by the Authority against expenses (including attorney fees), judgments, or amounts paid in settlement, which were actually and reasonably incurred by such person if he or she acted in good faith and in a manner a reasonable person would believe to be in or not opposed to the best interest of the Authority.

2. Versus the Authority. A Board member shall not be indemnified by the Authority for any claims or civil actions by the Authority against such Board member or by such Board member against the Authority unless a Court of competent jurisdiction rules that such Board member had prevailed on litigation involving the Board member and the Authority.

3. Criminal. No Board member shall be indemnified by the Authority for investigations or prosecutions involving suspected or actual criminal conduct on the part of that Board member.

4. Verification. Any indemnification under subsection 1 of this Article shall be made only after a majority of the Board members not involved, disinterested person or persons selected by the Board, or through a legal opinion by an attorney selected by the Board, determines that a particular instance qualifies for indemnification.

5. Advanced Cost. Upon receipt of a legally binding commitment, with such security as the Board may require, to repay such amount unless it is later determined that he or she is entitled to be indemnified by the Authority, the Board may, after determining that it appears reasonably like that the involved Board member would ultimately be entitled to indemnification by the Authority, advance expenses and other costs incurred in defending a claim or civil action as described in subsection 1 above.

6. Insurance. The Board may purchase and maintain insurance on behalf of any Board member, former Board member, officer, employee, or agent of the Authority against any liability which may be asserted against him or her and incurred by them in any such capacity, whether or not the Authority would have been required to indemnify such person against liability under the provision of this Article.

Adopted: ~~June 4, 2024~~ January 14, 2026

**TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS**

Resolution 02-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, January 14, 2026, with Chair Erick Stewart presiding, the following action was taken:

Whereas, the Board of the Transportation Authority of Calhoun County (TACC) seeks to gain representation on the Marshall Northeast Neighborhood Improvement Authority and Marshall South Neighborhood Improvement Authority; and

Whereas, the Neighborhood Improvement Authority (NIA) is authorized under Public Act 61 of 2007, as amended, repealed and then replaced by Public Act 57 of 2018; and

Whereas, the Neighborhood Improvement Authority is governed by a board consisting of the Marshall City Manager and not less than 5 other members with power derived from MCL 125.4810; and

Whereas, the NIA has the authority to use tax increment financing to complete and promote projects contained within the Tax Increment Financing Plan as approved by the NIA Board; and

Whereas, the NIA, as part of the Tax Increment Financing Plan, can capture millage revenues levied by the Transportation Authority of Calhoun County; and

Whereas, the TACC chooses to appoint a representative to the Northeast and South Neighborhood Improvement Authority Board to provide input, guidance, and feedback on mobility and transportation related developments within the boundaries;

Now, Therefore, be it resolved that the Transportation Authority of Calhoun County formally appoints Tom Tarkiewicz to the Northeast Neighborhood Improvement Authority and the South Neighborhood Improvement Authority in the City of Marshall.

CERTIFICATE

The undersigned duly qualified Board Secretary of the Transportation Authority of Calhoun County certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Transportation Authority of Calhoun County held on January 14, 2026.

Signature

Printed Name

Title

Date

**TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS**

Resolution 03-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, January 14, 2026, with Chair Erick Stewart presiding, the following action was taken:

Whereas, the Board of the Transportation Authority of Calhoun County (TACC) seeks to gain representation on the Lakeview Downtown Development Authority; and

Whereas, the Lakeview Downtown Development Authority (LDDA) was established in 1981 and is authorized under Public Act 57 of 2018; and

Whereas, the Lakeview Downtown Development Authority is governed by a board consisting of the Battle Creek City Manager and up to twelve members; and

Whereas, the LDDA has the authority to use tax increment financing to complete and promote projects contained within the Tax Increment Financing Plan as approved by the LDDA Board and City of Battle Creek Commission; and

Whereas, the LDDA, as part of its Tax Increment Financing Plan, can capture millage revenues levied by the Transportation Authority of Calhoun County; and

Whereas, the TACC chooses to appoint a representative to the Lakeview Downtown Development Board to provide input, guidance, and feedback on mobility and transportation related developments within the boundaries;

Now, Therefore, be it resolved that the Transportation Authority of Calhoun County formally appoints Mallory Avis, Executive Director, to the Lakeview Downtown Development Authority in the city of Battle Creek.

CERTIFICATE

The undersigned duly qualified Board Secretary of the Transportation Authority of Calhoun County certifies the foregoing is a true and correct copy of a resolution adopted at a legally convened meeting of the Transportation Authority of Calhoun County held on January 14, 2026.

Signature

Printed Name

Title

Date