Transportation Authority of Calhoun County
Meeting Agenda
October 14, 2026
Ride Calhoun Administrative Offices
49 South Cass St., Battle Creek, MI 49037

I. Call to Order

II. Roll Call

III. Approval of Agenda

IV. Public Comments on Agenda Items

V. Consent Agenda
   a. September 23, 2026 Meeting Minutes
   b. September 23, 2026 Workshop Minutes
   c. Finance and Budget Report
   d. AP Bills Paid Report
   e. AP approval through October 9, 2026

VI. Unfinished Business
   a.

VII. New Business
   a. Resolution 42-2026 – Executive Director Compensation Adjustment
   b. Resolution 43-2026 – LAC Appointment Jennifer Rice
   c. Resolution 44-2026 – LAC Appointment Kelly Linton
   d. Removed
   e.

VIII. Public Comments on Non-Agenda Items

IX. Board and Executive Director Comments
   a. Communications to the Board
   b. Consultant Updates
   c. Executive Director Comments
   d. Board Member Comments

X. Dates of Next Meetings
   a. Board Meeting – November 18, 2026 (Rescheduled from November 11)

XI. Adjournment

Transportation Authority of Calhoun County
Meeting Minutes
September 23, 2026
Ride Calhoun Administrative Offices
49 South Cass St., Battle Creek, MI 49037

I. Call to Order

The meeting was called to order by Chairperson Erick Stewart at 6:38pm.

II. Roll Call

Members present: Erick Stewart, Tom Tarkiewicz, Vivian Davis, Maya Williams, Jenasia Morris, and Dr. Paul Watson.

Members absent: None

III. Approval of Agenda

Mallory Avis requested that Resolution 37-2026 be removed. It was motioned by Tarkiewicz and supported by Williams to approve the agenda as adjusted.

Motion carried.

IV. Public Comment on Agenda Items

Jeff Franklin, Executive Director for Battle Creek Area Transportation Study (BCATS) stated he is present to speak on item g (Resolution 36-2026) or answer any questions when it comes up but is at the meeting in support of that resolution.

V. Consent Agenda

It was motioned by Davis and supported by Williams to approve the Consent Agenda.

Motion carried.

VI. Unfinished Business

None.

VII. New Business

a) It was motioned by Morris and supported by Tarkiewicz to approve Resolution 30-2026 – Non-Represented Employee Benefits.
Motion carried.

b) It was motioned by Morris and supported by Davis to approve Resolution 31-2026 – MERS Joint Transfer Agreement.
Motion carried.

c) It was motioned by Morris and supported by Tarkiewicz to approve Resolution 32-2026 – MERS DB Plan Resolution.
Motion carried.

d) It was motioned by Morris and supported by Williams to approve Resolution 33-2026 – MERS DC Plan Resolution.
Motion carried.

e) It was motioned by Morris and supported by Davis to approve Resolution 34-2026 – MERS Hybrid Plan Resolution.
Motion carried.

f) It was motioned by Morris and supported by Tarkiewicz to approve Resolution 35-2026 – MERS Authorized Signers.
Motion carried.

g) It was motioned by Morris and supported by Williams to approve Resolution 36-2026 – BCATS FY2027 Local Share Resolution.
Motion carried.

h) Removed

i) It was motioned by Morris and supported by Davis to approve Resolution 38-2026 – MDOT Master Agreement Signature Resolution.
Motion carried.

j) It was motioned by Morris and supported by Williams to approve Resolution 39-2026 – MDOT Project Authorization Signature Resolution.
Motion carried.

k) It was motioned by Morris and supported by Tarkiewicz to approve Resolution 40-2026 – Employer Sponsored Plan Documents.
Motion carried.

l) It was motioned by Morris and supported by Williams to approve Resolution 41-2026 – Adoption of Fiscal Year 2027 Budget.
Motion carried.

m) It was motioned by Morris and supported by Tarkiewicz to approve Resolution 42-2026 – MERS DB Plan Resolution.
Motion carried.

n) It was motioned by Morris and supported by Tarkiewicz pursuant to Section 8.(1)(a) of the Michigan Open Meetings Act, MCL 15.268(a), at the request of the Executive Director, for the purpose of conducting a periodic personnel evaluation of the Executive Director.
Motion carried unanimously by roll-call vote.

VIII. Public Comments on Non-Agenda Items

None.

IX. Board and Executive Director Comments

a) Communications to the Board - None.

b) Consultant Updates – Peter expressed his pleasure in the triennial review outcome, signing of MDOT's Master Agreement and the approval of the FY27 budget and thanked Mallory for all her work.

c) Executive Director Comments – Mallory acknowledged the staff's contribution to the FTA Triennial Review for the City which came back with zero deficiencies. This sets the bar high for Ride Calhoun's triennial in 3 years to have zero deficiencies.

d) Board Member Comments –

- **i.** Davis thanked staff for their participation at Albion's Festival of the Forks.
- **ii.** Stewart mentioned a recent interaction with an individual at a function he was attending. It ended up being a friend of Tarkiewicz who recognized Stewart and could not say enough good things about Ride Calhoun and the changes we have made and was just ecstatic about the service.
- **iii.** Tarkiewicz wanted to recognize Amy Evans who was one of the founding board members and committee members and thank her for her years of service on the TACC board and congratulated her on her new employement with TACC.

X. Next Meeting

a) Board Meeting – October 14, 2026 (Ride Calhoun Administrative Office)

XI. Adjournment

7:33pm

Respectfully Submitted,

_____

Vivian Davis, Secretary

Transportation Authority of Calhoun County
Workshop Meeting Minutes
September 23, 2026
Ride Calhoun Administrative Offices
49 South Cass St., Battle Creek, MI 49037

I. Call to Order

The meeting was called to order by Chairperson Erick Stewart at 5:32pm

II. Roll Call

Members present: Erick Stewart, Tom Tarkiewicz, Vivian Davis, Maya Williams, Jenasia Morris, and Dr. Paul Watson.

Members absent: None

III. Approval of Agenda

It was motioned by Tarkiewicz and supported by Morris to approve the agenda.

Motion carried.

IV. Public Comment on Agenda Items

None.

V. Budget Workshop

Kristy Grestini, Director of Administration and Planning, presented the Authority's Fiscal Year 2026 end-of-year summary and line items were broken down and explained in detail. Mallory Avis, Executive Director, presented the Authority's Fiscal Year 2027 Budget which represents full service, full staff, and full benefits.

VI. Public Comment on Non-Agenda Items

None.

VII. Dates of Next Meetings

a) Board Meeting – September 23, 2026

b) Board Meeting – October 14, 2026

VIII. Adjournment

6:29pm

Respectfully Submitted,

_____

Vivian Davis, Secretary

Transportation Authority of Calhoun County
Statement of Revenues, Expenses, and changes in Net Position
As of September 30, 2026

	Current Month 09/30/2026	Current FYTD 09/30/2026	Prior Month 08/31/2026	Prior FYTD 09/30/2025
Revenue				
Revenue - Sales				
4010001 - Farebox Revenue	12,587.94	52,783.60	11,297.79	0.00
4010005 - Pass Sales	941.00	1,898.00	957.00	0.00
4010013 - Credit Card Sales	6,130.01	22,188.01	5,848.00	0.00
4061501 - Advertising Revenue - Vehicles	0.00	3,750.00	3,750.00	0.00
4400000 - Refunds & Credits	0.00	0.17	0.00	0.00
Total Revenue - Sales	19,658.95	80,619.78	21,852.79	0.00
Revenue - Other				
4080001 - Property Tax Revenue - Calhoun County	(197.07)	32,587.33	(1,552.74)	421,313.98
4080002 - Property Tax Revenue - City of Albion	0.00	224,600.29	5,736.44	253,797.89
4080003 - Property Tax Revenue - City of Battle Creek	0.00	3,489,623.52	41.11	3,235,749.94
4080004 - Property Tax Revenue - City of Marshall	0.00	811,583.27	0.00	635,792.50
4080005 - Property Tax Revenue - City of Springfield	0.00	263,026.81	0.00	234,534.41
4080006 - LCSA Payments	0.00	23,000.83	0.00	0.00
4110100 - State Operating Assistance	261,952.00	3,143,424.00	261,952.00	0.00
4111400 - Other Capital Contract Reimbursement for Operating Expenses	0.00	87,241.71	0.00	0.00
4119901 - Other MDOT/OPT Contracts and Reimbursements	0.00	104,867.00	0.00	0.00
4130100 - Section 5311 Operating	0.00	263,942.00	0.00	0.00
Total Revenue - Other	261,754.93	8,443,896.76	266,176.81	4,781,188.72
Total Revenue	281,413.88	8,524,516.54	288,029.60	4,781,188.72
Operating Expenses				
General and Administrative Expenses				
Due and Subscriptions				
5090300 - Dues & Subscriptions	0.00	37,557.55	16,200.00	924.00
Total Due and Subscriptions	0.00	37,557.55	16,200.00	924.00
Travel, Meals and Entertainment				
Travel Expenses				
5090201 - Travel & Meetings and Trainings - Travel	(189.00)	464.25	178.00	0.00
5090202 - Travel & Meetings and Trainings - Training	7,019.00	7,139.00	85.00	2,278.28
Total Travel Expenses	6,830.00	7,603.25	263.00	2,278.28
Total Travel, Meals and Entertainment	6,830.00	7,603.25	263.00	2,278.28
Total General and Administrative Expenses	6,830.00	45,160.80	16,463.00	3,202.28
Marketing and Advertising Expenses				
Advertising and Promotion				
5030200 - Advertising Fees	0.00	10,068.90	0.00	50.00
Total Advertising and Promotion	0.00	10,068.90	0.00	50.00
Total Marketing and Advertising Expenses	0.00	10,068.90	0.00	50.00
Payroll and Related Expenses				
Benefits				
5020000 - Fringe Benefits	0.00	7,570.37	0.00	0.00
5020001 - FICA Expense	20,334.78	59,769.20	21,327.28	0.00
5020002 - Pension Expense	0.00	5,705.00	0.00	0.00
5020005 - Medical Insurance	49,002.97	206,655.59	49,346.21	0.00
5020006 - Dental & Vision Self Funded	0.00	6,600.46	6,600.46	0.00

Transportation Authority of Calhoun County
Statement of Revenues, Expenses, and changes in Net Position
As of September 30, 2026

	Current Month 09/30/2026	Current FYTD 09/30/2026	Prior Month 08/31/2026	Prior FYTD 09/30/2025
5020008 - Workers Comp. Insurance	0.00	65,913.00	0.00	0.00
5020009 - Life Insurance Plans	(1,125.39)	(3,315.92)	(1,097.12)	0.00
5020010 - Short Term Disability Insurance	0.00	3,949.46	3,949.46	0.00
5020014 - Uniform & Work Clothing	1,180.45	3,060.80	671.59	0.00
5020016 - Other Fringe Benefits	3,581.32	56,525.74	4,031.31	0.00
5020019 - Licenses	0.00	73.00	73.00	0.00
5020020 - Long Term Disability Insurance	0.00	970.18	970.18	0.00
Total Benefits	72,974.13	413,476.88	85,872.37	0.00
Salary and Wages				
5010100 - Operators Salaries & Wages	135,531.44	449,909.03	138,114.07	0.00
5010200 - Other Salaries & Wages	127,844.28	356,155.05	137,050.70	0.00
5010300 - Dispatchers' Salaries & Wages	14,115.43	56,295.29	14,845.62	0.00
Total Salary and Wages	277,491.15	862,359.37	290,010.39	0.00
Total Payroll and Related Expense	350,465.28	1,275,836.25	375,882.76	0.00
Utilities and Facilities				
Rent				
5120003 - Operating Leases and Rental - Other	0.00	18,654.30	0.00	275.00
5125001 - Lease/Rental Agreements > 12 months	0.00	58,553.10	4,233.00	0.00
Total Rent	0.00	77,207.40	4,233.00	275.00
Utilities				
5050001 - Utilities - Electricity	2,052.89	7,605.19	3,972.59	0.00
5050002 - Utilities - Gas	37.22	962.32	100.61	0.00
5050003 - Utilities - Water & Sewer	560.41	801.03	240.62	0.00
5050004 - Utilities - Telephone	0.00	1,533.15	432.76	0.00
5050005 - Utilities - Cable	0.00	178.70	0.00	0.00
5050006 - Utilities - Refuse	290.76	1,150.09	291.49	0.00
5050007 - Utilities - Internet	853.95	2,917.06	886.60	0.00
5050008 - Utilities - Cellular	1,662.54	3,325.74	1,663.20	0.00
Total Utilities	5,457.77	18,473.28	7,587.87	0.00
Total Utilities and Facilities	5,457.77	95,680.68	11,820.87	275.00
Operating and Maintenance Expenses				
Miscellaneous Expense				
5099900 - Other Misc. Expense	0.00	0.00	0.00	764.71
Total Miscellaneous Expense	0.00	0.00	0.00	764.71
Professional Services				
5030500 - Audit Costs	0.00	15,200.00	0.00	0.00
5039901 - Accounting Services	1,145.00	100,053.50	0.00	63,022.50
5039902 - Legal Services	1,562.50	145,912.30	16,865.25	132,195.15
5039903 - IT Services	2,340.00	31,152.05	2,340.00	0.00
5039904 - All Other Professional and Technical Services	9,705.30	207,066.13	8,830.55	179,515.83
5039905 - Credit Card Processing Fees	750.60	2,910.46	709.20	0.00
Total Professional Services	15,503.40	502,294.44	28,745.00	374,733.48
Total Operating and Maintenance Expenses	15,503.40	502,294.44	28,745.00	375,498.19
Taxes and Insurance				
Insurance				
5060301 - Liability Insurance	(2,402.00)	370,948.00	0.00	1,726.75
5060302 - PL/PD Insurance-Building	0.00	15,840.00	15,840.00	0.00
5060303 - PL/PD Insurance-Vehicles	0.00	972,609.45	9,484.45	0.00
Total Insurance	(2,402.00)	1,359,397.45	25,324.45	1,726.75
Taxes				
5070001 - Taxes and Fees - Vehicle License & Registration	(35.00)	605.00	(15.00)	0.00
Total Taxes	(35.00)	605.00	(15.00)	0.00

Transportation Authority of Calhoun County
Statement of Revenues, Expenses, and changes in Net Position
As of September 30, 2026

	Current Month 09/30/2026	Current FYTD 09/30/2026	Prior Month 08/31/2026	Prior FYTD 09/30/2025
Total Taxes and Insurance	(2,437.00)	1,360,002.45	25,309.45	1,726.75
Total Operating Expenses	375,819.45	3,289,043.52	458,221.08	380,752.22
Other Revenue (Expense)				
Other Revenue				
Interest Revenue				
4140000 - Interest	31,357.96	321,080.19	32,294.56	132,604.61
Total Interest Revenue	31,357.96	321,080.19	32,294.56	132,604.61
Total Other Revenue	31,357.96	321,080.19	32,294.56	132,604.61
Other Expense				
Other Expenses				
5040100 - Fuel & Lubricants	0.00	(19,003.76)	0.00	0.00
5040200 - Tires & Tubes	(3,782.24)	(8,020.80)	0.00	0.00
5049901 - Other Materials & Supplies - Repair Parts	(13,410.97)	(64,105.69)	(10,942.36)	0.00
5049902 - Other Materials & Supplies - Shop Tools	(556.52)	(835.52)	(279.00)	0.00
5049903 - Other Materials & Supplies - Building Maintenance	(13,570.84)	(28,877.09)	(9,490.20)	0.00
5049904 - Other Materials & Supplies - Equipment Maintenance	(510.29)	(9,575.38)	(1,866.63)	0.00
5049905 - Other Materials & Supplies - Office	0.00	(480.05)	(158.95)	0.00
5049906 - Other Materials & Supplies - Computer and Equipment	0.00	(16,496.26)	(1,680.00)	0.00
5049909 - Other Materials & Supplies - Unclaimed Accidents	(2,705.38)	(7,942.10)	(3,037.72)	0.00
5500400 - Other Ineligible State Contracts	0.00	(87,629.52)	0.00	0.00
5500900 - Ineligible Perecent of Association Dues	0.00	(3,005.17)	(1,800.00)	0.00
Total Other Expenses	(34,536.24)	(245,971.34)	(29,254.86)	0.00
Total Other Expense	(34,536.24)	(245,971.34)	(29,254.86)	0.00
Total Other Revenue (Expense)	(3,178.28)	75,108.85	3,039.70	132,604.61
Change in Net Position	**$ (97,583.85)**	**$ 5,310,581.87**	**$ (167,151.78)**	**$ 4,533,041.11**

Transportation Authority of Calhoun County
Statement of Net Position
As of September 30, 2026

	Month Ending 09/30/2026	Month Ending 08/31/2026
Assets		
Current Assets	10,248,638.94	10,370,251.63
Total Assets	**$ 10,248,638.94**	**$ 10,370,251.63**
Liabilities and Net Position		
Liabilities		
Current Liabilities	116,004.62	170,157.05
Other Liabilities	49,734.10	19,610.51
Total Liabilities	165,738.72	189,767.56
Net Position		
Unrestricted Net Position	10,180,484.07	10,347,635.85
Change in Net Position	(97,583.85)	(167,151.78)
Total Net Position	10,082,900.22	10,180,484.07
Total Liabilities and Net Position	**$ 10,248,638.94**	**$ 10,370,251.63**

Company name: Transportation Authority of Calhoun County
Report name: AP Bills Paid Report 9/21/23 - 10/9/26
Created on: 10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Allegra Creative Marketing Group										
Sum for 171112	V000056	Allegra Creative Marketing Group	171112	Bus numbers	9/23/2026	9/23/2026	9/30/2026	10167	279.00	279.00
Sum for 171149	V000056	Allegra Creative Marketing Group	171149	Bus numbers	9/23/2026	9/23/2026	9/30/2026	10167	289.00	289.00
Sum for 171221	V000056	Allegra Creative Marketing Group	171221	Vehicle graphics install of repair panel for Bus 311	9/30/2026	9/30/2026	10/9/2026	10203	1,110.00	1,110.00
Sum for 171255	V000056	Allegra Creative Marketing Group	171255	Business cards (5,000)	9/30/2026	9/30/2026	10/9/2026	10203	171.00	171.00
Sum for 171268	V000056	Allegra Creative Marketing Group	171268	Business cards (5,000)	10/1/2026	10/1/2026	10/9/2026	10203	186.00	186.00
Sum for Allegra Creative Marketing Group									**2,035.00**	**2,035.00**
Allegra of Battle Creek										
Sum for 193078	V000055	Allegra of Battle Creek	193078	Riders Guides and Travel Training Brochures	9/1/2026	9/1/2026	9/30/2026	10168	375.12	375.12
Sum for Allegra of Battle Creek									**375.12**	**375.12**
Amalgamated Transit Union (ATU)										
Sum for Union Dues 10.2.26	V000045	Amalgamated Transit Union (ATU)	Union Dues 10.2.26	Payroll Deducted ATU Union Dues - Pay Period 9.13.26-9.26.26	10/2/2026	10/2/2026	10/9/2026	10222	700.00	700.00
Sum for Union Dues 9.18.26	V000045	Amalgamated Transit Union (ATU)	Union Dues 9.18.26	Payroll Deducted ATU Union Dues - Pay Period 8.30.26-9.12.26	9/18/2026	9/18/2026	10/9/2026	10222	700.00	700.00
Sum for Amalgamated Transit Union (ATU)									**1,400.00**	**1,400.00**
Battle Creek ACE Hardware										
Sum for 001241	V000071	Battle Creek ACE Hardware	001241	Shop supplies	9/4/2026	9/4/2026	9/30/2026	10170	170.96	170.96
Sum for 001267	V000071	Battle Creek ACE Hardware	001267	Shop supplies	9/15/2026	9/15/2026	9/30/2026	10169	51.97	51.97
Sum for 1292	V000071	Battle Creek ACE Hardware	1292	Nuts, bolts, fasteners	9/28/2026	9/28/2026	10/9/2026	10204	34.72	34.72
Sum for 1300	V000071	Battle Creek ACE Hardware	1300	Building supplies	10/1/2026	10/1/2026	10/9/2026	10204	29.74	29.74
Sum for 1306	V000071	Battle Creek ACE Hardware	1306	Nuts, bolts, fasteners	10/2/2026	10/2/2026	10/9/2026	10204	16.68	16.68
Sum for Battle Creek ACE Hardware									**304.07**	**304.07**
Beacon Employer Solutions										
Sum for 4512	V000064	Beacon Employer Solutions	4512	DOT Physicals	9/30/2026	9/30/2026	10/9/2026	10205	784.00	784.00
Sum for Beacon Employer Solutions									**784.00**	**784.00**
Blue Care Network of Michigan										
Sum for 262520029235	V000043	Blue Care Network of Michigan	262520029235	Group#00630329 Coverage Period 10/1/26-10/31/26	9/8/2026	9/8/2026	10/6/2026	10198	60,372.56	60,372.56
Sum for Blue Care Network of Michigan									**60,372.56**	**60,372.56**
Bright Light Real Estate, LLC										
Sum for 9001	V000012	Bright Light Real Estate, LLC	9001	Utility Costs - Gas and Electric	9/1/2026	9/1/2026	9/23/2026	10161	462.06	462.06
Sum for LEASE 10.2026	V000012	Bright Light Real Estate, LLC	LEASE 10.2026	Lease Agreement - October 2026 Payment	10/1/2026	10/1/2026	10/1/2026	10195	4,233.00	4,233.00
Sum for Bright Light Real Estate, LLC									**4,695.06**	**4,695.06**
Calhoun County Treasurer										
Sum for TC 26-300	V000009	Calhoun County Treasurer	TC 26-300	Chargebacks P#51-009-016-00 SEQ 212-26 P#51-013-455-01 SEQ 215-26 P#51-006-429-00 SEQ 216-26 P#51-006-687-00 SEQ 217-26 P#51-007-426-00 SEQ 218-26 P#51-005-715-00 SEQ 219-26 P#51-011-102-00 SEQ 221-26 P#51-011-083-00 SEQ 222-26 P#51-015-042-00 SEQ 224-26 P#51-001-613-00 SEQ 226-26 P#51-001-760-00 SEQ 213-26	7/20/2026	7/20/2026	9/30/2026	10171	4.09	4.09
Sum for TC 26-324	V000009	Calhoun County Treasurer	TC 26-324	Chargeback P#2400-00-022-0 SEQ 285-26	8/3/2026	8/3/2026	9/30/2026	10171	86.98	86.98
Sum for TC 26-330	V000009	Calhoun County Treasurer	TC 26-330	Chargebacks P#54-110-083-00 SEQ 276-26 P#54-125-001-15 SEQ 281-26	8/3/2026	8/3/2026	9/30/2026	10171	11.10	11.10

Company name: Transportation Authority of Calhoun County
Report name: AP Bills Paid Report 9/21/23 - 10/9/26
Created on: 10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Sum for TC 26-336	V000009	Calhoun County Treasurer	TC 26-336	Chargebacks P#51-002-028-00 SEQ 227-26 P#51-001-229-00 SEQ 232-26 P#51-005-716-00 SEQ 236-26 P#51-000-423-00 SEQ 237-26 P#51-002-043-01 SEQ 239-26	8/3/2026	8/3/2026	9/30/2026	10171	23.00	23.00
Sum for TC 26-402	V000009	Calhoun County Treasurer	TC 26-402	Veterans Exemption P#53-025-116-00 SEQ 311-26	8/4/2026	8/4/2026	9/30/2026	10171	239.24	239.24
Sum for TC 26-408	V000009	Calhoun County Treasurer	TC 26-408	Veterans Exemption P#6290-00-022-0 SEQ 314-26	8/4/2026	8/4/2026	9/30/2026	10171	57.50	57.50
Sum for TC 26-487	V000009	Calhoun County Treasurer	TC 26-487	Veterans Exemption P#0078-00180-2 SEQ 355-26	8/20/2026	8/20/2026	9/30/2026	10171	245.18	245.18
Sum for TC 26-493	V000009	Calhoun County Treasurer	TC 26-493	Veterans Exemption P#3340-00-232-0 SEQ 256-26	8/20/2026	8/20/2026	9/30/2026	10171	218.86	218.86
Sum for TC 26-499	V000009	Calhoun County Treasurer	TC 26-499	Veterans Exemption P#3550-00-037-0 SEQ 357-26	8/20/2026	8/20/2026	9/30/2026	10171	53.73	53.73
Sum for TC 26-515	V000009	Calhoun County Treasurer	TC 26-515	MTT TV Decrease P#3500-00-062-0 SEQ 360-26	8/24/2026	8/24/2026	9/30/2026	10171	87.70	87.70
Sum for TC 26-539	V000009	Calhoun County Treasurer	TC 26-539	JBOR TV Decrease P#3250-00-033-0 SEQ 370-26	8/26/2026	8/26/2026	9/30/2026	10194	48.12	48.12
Sum for TC 26-545	V000009	Calhoun County Treasurer	TC 26-545	JBOR TV Decrease P#3550-00-099- SEQ 371-26	8/26/2026	8/26/2026	9/30/2026	10194	24.24	24.24
Sum for TC 26-551	V000009	Calhoun County Treasurer	TC 26-551	JBOR TV Decrease P#8550-00-087-0 SEQ 373-26	8/26/2026	8/26/2026	9/30/2026	10194	44.93	44.93
Sum for TC 26-557	V000009	Calhoun County Treasurer	TC 26-557	JBOR TV Decrease P#0705-32-000-0 SEQ 376-26	8/26/2026	8/26/2026	9/30/2026	10194	97.36	97.36
Sum for TC 26-562	V000009	Calhoun County Treasurer	TC 26-562	JBOR TV Decrease P#0083-00-730-0 SEQ 375-26	8/26/2026	8/26/2026	9/30/2026	10194	114.38	114.38
Sum for TC 26-568	V000009	Calhoun County Treasurer	TC 26-568	JBOR TV Decrease P#51-001-371-00 SEQ 369-26	8/27/2026	8/27/2026	9/30/2026	10194	76.80	76.80
Sum for TC 26-574	V000009	Calhoun County Treasurer	TC 26-574	JBOR TV Decrease P#7850-01-023-0 SEQ 372-26	8/27/2026	8/27/2026	9/30/2026	10194	36.97	36.97
Sum for TC 26-580	V000009	Calhoun County Treasurer	TC 26-580	JBOR TV Decrease P#6290-00-152-0 SEQ 374-26	8/27/2026	8/27/2026	9/30/2026	10194	86.65	86.65
Sum for TC 26-618	V000009	Calhoun County Treasurer	TC 26-618	JBOR TV Decrease P#51-006-573-00 SEQ 389-26	9/8/2026	9/8/2026	9/30/2026	10194	49.72	49.72
Sum for TC 26-624	V000009	Calhoun County Treasurer	TC 26-624	JBOR TV Decrease P#6080-00-108-0 SEQ 390-26	9/8/2026	9/8/2026	9/30/2026	10194	64.36	64.36
Sum for TC 26-630	V000009	Calhoun County Treasurer	TC 26-630	JBOR TV Decrease P#8260-00-085-0 SEQ 393-26	9/10/2026	9/10/2026	9/30/2026	10194	12.23	12.23
Sum for TC 26-636	V000009	Calhoun County Treasurer	TC 26-636	JBOR TV Decrease P#5270-00-287-0 SEQ 391-26	9/10/2026	9/10/2026	9/30/2026	10194	37.85	37.85
Sum for TC 26-642	V000009	Calhoun County Treasurer	TC 26-642	JBOR TV Decrease P#3560-00-090-0 SEQ 392-26	9/10/2026	9/10/2026	9/30/2026	10194	23.42	23.42
Sum for TC 26-648	V000009	Calhoun County Treasurer	TC 26-648	JBOR TV Decrease P#9340-23-262-0 SEQ 394-26	9/14/2026	9/14/2026	9/30/2026	10194	9.49	9.49
Sum for TC 262-26	V000009	Calhoun County Treasurer	TC 262-26	Chargebacks P#53-000-703-00 SEQ 257-26 P#53-003-809-00 SEQ 258-26 P#53-004-038-00 SEQ 251-26 P#53-003-452-00 SEQ 254-26	7/15/2026	7/15/2026	9/30/2026	10171	23.91	23.91
Sum for Calhoun County Treasurer									**1,777.81**	**1,777.81**
CarQuest of Battle Creek										
Sum for 15883-86511	V000047	CarQuest of Battle Creek	15883-86511	Premium body filler, Chem res mix sheets, 100-4in yellow sprea	8/21/2026	8/21/2026	9/30/2026	10172	62.40	62.40
Sum for 15883-86590	V000047	CarQuest of Battle Creek	15883-86590	Brake pads for vehicle 309	8/24/2026	8/24/2026	9/30/2026	10172	44.99	44.99
Sum for 15883-87231	V000047	CarQuest of Battle Creek	15883-87231	Blower motor	9/8/2026	9/8/2026	9/30/2026	10172	92.89	92.89
Sum for 15883-87295	V000047	CarQuest of Battle Creek	15883-87295	Repair parts for vehicles 305 & 645	9/8/2026	9/8/2026	9/30/2026	10172	65.50	65.50
Sum for 15883-87432	V000047	CarQuest of Battle Creek	15883-87432	2 Batteries w/ three year warranty ending 09.10.29	9/10/2026	9/10/2026	9/30/2026	10172	397.06	397.06
Sum for 15883-87522	V000047	CarQuest of Battle Creek	15883-87522	Castrol Alpha SP 100 Gear Oil - XOP 15349C	9/12/2026	9/12/2026	9/30/2026	10172	1,153.85	1,153.85
Sum for 15883-87825	V000047	CarQuest of Battle Creek	15883-87825	Brake pads and Painted rotors for Vehicle 160	9/18/2026	9/18/2026	9/30/2026	10172	289.98	289.98
Sum for 15883-87976	V000047	CarQuest of Battle Creek	15883-87976	Fine line tape	9/21/2026	9/21/2026	9/30/2026	10172	37.50	37.50
Sum for 15883-88046	V000047	CarQuest of Battle Creek	15883-88046	Parts for vehicle 166	9/23/2026	9/23/2026	9/30/2026	10172	395.12	395.12

Company name: Transportation Authority of Calhoun County
Report name: AP Bills Paid Report 9/21/23 - 10/9/26
Created on: 10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Sum for CarQuest of Battle Creek									**2,539.29**	**2,539.29**
Cereal City Group										
Sum for 181144	V000037	Cereal City Group	181144	Stock parts	6/29/2026	6/29/2026	10/9/2026	10200	601.86	601.86
Sum for 181356	V000037	Cereal City Group	181356	Shop fluids	6/30/2026	6/30/2026	10/9/2026	10200	2,594.00	2,594.00
Sum for 186452	V000037	Cereal City Group	186452	Oxygen sensor, expansion valve	7/22/2026	7/22/2026	10/9/2026	10200	141.65	141.65
Sum for 191995	V000037	Cereal City Group	191995	Repair parts for vehicle 127	8/14/2026	8/14/2026	9/25/2026	10164	469.15	469.15
Sum for 192046	V000037	Cereal City Group	192046	Brake hoses for vehicle 127	8/14/2026	8/14/2026	9/25/2026	10164	51.38	51.38
Sum for 193533	V000037	Cereal City Group	193533	Brake pads, Rotors, Stabilizer bar link for 304	8/21/2026	8/21/2026	9/25/2026	10164	351.20	351.20
Sum for 196987	V000037	Cereal City Group	196987	Stock order for repair parts	9/8/2026	9/8/2026	9/25/2026	10164	518.43	518.43
Sum for 197603	V000037	Cereal City Group	197603	8T Bottle jack and two 1.5T Alum steel jacks	9/10/2026	9/10/2026	10/9/2026	10200	259.17	259.17
Sum for 197971	V000037	Cereal City Group	197971	Lucas oil stabl 32oz (four)	9/12/2026	9/12/2026	10/9/2026	10200	63.12	63.12
Sum for 198537	V000037	Cereal City Group	198537	Shop fluids	9/15/2026	9/15/2026	9/25/2026		1,799.98	1,799.98
Sum for 198540	V000037	Cereal City Group	198540	DEF bulk fill	9/15/2026	9/15/2026	9/25/2026		1,020.58	1,020.58
Sum for 198616	V000037	Cereal City Group	198616	Disc pad	9/15/2026	9/15/2026	10/9/2026	10200	27.99	27.99
Sum for 199032	V000037	Cereal City Group	199032	Clamps for stock/inventory	9/17/2026	9/17/2026	9/25/2026		148.24	148.24
Sum for 199119	V000037	Cereal City Group	199119	Exhaust pipe and muffler sealer for 641	9/17/2026	9/17/2026	9/25/2026		35.16	35.16
Sum for 199275	V000037	Cereal City Group	199275	Universal gas lift supports for inventory	9/18/2026	9/18/2026	9/25/2026		375.24	375.24
Sum for 199473	V000037	Cereal City Group	199473	Stock inventory	9/18/2026	9/18/2026	10/9/2026	10200	4,315.57	4,315.57
Sum for 199498	V000037	Cereal City Group	199498	Stock order of repair parts	9/18/2026	9/18/2026	9/25/2026		4,028.58	4,028.58
Sum for 199500	V000037	Cereal City Group	199500	55 gal oil eater	9/18/2026	9/18/2026	9/25/2026		897.80	897.80
Sum for 199650	V000037	Cereal City Group	199650	Universal gas lift supports - stock order	9/21/2026	9/21/2026	9/25/2026		202.92	202.92
Sum for 199777	V000037	Cereal City Group	199777	Fuel injector - GDI (four)	9/21/2026	9/21/2026	10/9/2026	10200	550.76	550.76
Sum for 199837	V000037	Cereal City Group	199837	Synthetic W30 oil, RTU EXT LIFE GAL, Bucket lid, 5 gal blue napa, Pro gold fin putty	9/21/2026	9/21/2026	9/25/2026		460.16	460.16
Sum for 200224	V000037	Cereal City Group	200224	Various hose clamps for stock	9/22/2026	9/22/2026	10/9/2026	10200	13.43	13.43
Sum for 200225	V000037	Cereal City Group	200225	Chrysler/Dodge trans programmer	9/22/2026	9/22/2026	10/9/2026	10200	297.35	297.35
Sum for 200264	V000037	Cereal City Group	200264	Heavy duty blades (four)	9/23/2026	9/23/2026	10/9/2026	10200	117.12	117.12
Sum for 200402	V000037	Cereal City Group	200402	Stock parts	9/23/2026	9/23/2026	10/9/2026	10200	909.63	909.63
Sum for 201673	V000037	Cereal City Group	201673	AGM Battery and Core deposit	9/29/2026	9/29/2026	10/9/2026		429.76	429.76
Sum for 201797	V000037	Cereal City Group	201797	Stock parts for unit 632	9/30/2026	9/30/2026	10/9/2026		1,203.52	1,203.52
Sum for 202075	V000037	Cereal City Group	202075	Stock parts for 625	9/30/2026	9/30/2026	10/9/2026		216.64	216.64
Sum for 202378	V000037	Cereal City Group	202378	Radiator, Housing thermostat for 301	10/2/2026	10/2/2026	10/9/2026		332.64	332.64
Sum for 202569	V000037	Cereal City Group	202569	Repair parts for 314	10/2/2026	10/2/2026	10/9/2026		175.72	175.72
Sum for Cereal City Group									**22,608.75**	**22,608.75**
City of Battle Creek										
Sum for 27001586	V000079	City of Battle Creek	27001586	Replace or install post and break away bases for RC signs 08.13.26	9/11/2026	9/11/2026	10/9/2026	10206	1,595.38	1,595.38
Sum for City of Battle Creek									**1,595.38**	**1,595.38**
City of Battle Creek - Utility Billing										
Sum for 121127	V000069	City of Battle Creek - Utility Billing	121127	Water bill 08.21.26 - 09.18.26	10/5/2026	10/5/2026	10/9/2026	10207	398.05	398.05
Sum for City of Battle Creek - Utility Billing									**398.05**	**398.05**
City of Marshall										
Sum for 4469	V000018	City of Marshall	4469	Rent - October, November, December 2026	10/1/2026	10/1/2026	10/9/2026	10208	6,218.10	6,218.10
Sum for City of Marshall									**6,218.10**	**6,218.10**
City of Marshall - FiberNet										
Sum for 10.01.26	V000029	City of Marshall - FiberNet	10.01.26	10.01.26 - 10.31.26 Service Period	10/1/2026	10/1/2026	10/9/2026	10209	109.00	109.00
Sum for City of Marshall - FiberNet									**109.00**	**109.00**
Consumers Energy										
Sum for 203590514536	V000063	Consumers Energy	203590514536	20 Cass St EV Charging station	9/17/2026	9/17/2026	10/9/2026	10211	26.76	26.76
Sum for 205637176836	V000063	Consumers Energy	205637176836	Electric Bill - 20 Cass St 8.25.26-9.23.26	9/23/2026	9/23/2026	10/9/2026	10210	1,601.29	1,601.29

Company name: Transportation Authority of Calhoun County
Report name: AP Bills Paid Report 9/21/23 - 10/9/26
Created on: 10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Sum for Consumers Energy									**1,628.05**	**1,628.05**
Continental Linen Service										
Sum for 4512265	V000008	Continental Linen Service	4512265	Supplies and Uniform Rentals	6/2/2026	6/2/2026	9/23/2026	10162	268.75	268.75
Sum for 4573317	V000008	Continental Linen Service	4573317	Supplies and Uniform Rentals	8/18/2026	8/18/2026	9/30/2026	10193	349.12	349.12
Sum for 4578865	V000008	Continental Linen Service	4578865	Supplies and Uniform Rentals	8/25/2026	8/25/2026	9/30/2026	10192	407.36	407.36
Sum for 4584455	V000008	Continental Linen Service	4584455	Supplies and Uniform Rentals	9/1/2026	9/1/2026	9/30/2026	10191	329.44	329.44
Sum for 4584456	V000008	Continental Linen Service	4584456	Admin Rugs	9/1/2026	9/1/2026	9/30/2026	10189	67.02	67.02
Sum for 4590052	V000008	Continental Linen Service	4590052	Shop supplies and Uniform rentals	9/8/2026	9/8/2026	9/30/2026	10187	533.49	533.49
Sum for 4595787	V000008	Continental Linen Service	4595787	Shop supplies and Uniform rentals	9/15/2026	9/15/2026	9/30/2026	10185	252.60	252.60
Sum for 4595788	V000008	Continental Linen Service	4595788	Admin rugs	9/15/2026	9/15/2026	9/30/2026	10173	67.02	67.02
Sum for 4601296	V000008	Continental Linen Service	4601296	Shop supplies and Uniform rentals	9/22/2026	9/22/2026	9/30/2026	10186	330.52	330.52
Sum for 4606970	V000008	Continental Linen Service	4606970	Shop supplies and Uniform rentals	9/29/2026	9/29/2026	10/9/2026	10212	297.41	297.41
Sum for 4606971	V000008	Continental Linen Service	4606971	Admin rugs	9/29/2026	9/29/2026	10/9/2026	10212	67.02	67.02
Sum for 4613248	V000008	Continental Linen Service	4613248	Shop supplies and Uniform rentals	10/6/2026	10/6/2026	10/9/2026	10212	353.20	353.20
Sum for S4536395	V000008	Continental Linen Service	S4536395	Purchased Uniforms	6/29/2026	6/29/2026	9/23/2026	10162	334.00	334.00
Sum for S4580404	V000008	Continental Linen Service	S4580404	Purchased Uniform	8/24/2026	8/24/2026	9/30/2026	10190	376.00	376.00
Sum for S4590783	V000008	Continental Linen Service	S4590783	Driver backpacks	9/4/2026	9/4/2026	9/30/2026	10188	856.40	856.40
Sum for Continental Linen Service									**4,889.35**	**4,889.35**
Cummins Sales and Service										
Sum for S1-260899493	V000062	Cummins Sales and Service	S1-260899493	Software subscription	8/24/2026	8/24/2026	9/25/2026	10165	1,680.00	1,680.00
Sum for S3-260872828	V000062	Cummins Sales and Service	S3-260872828	Repair parts for vehicle #642	8/31/2026	8/31/2026	9/25/2026	10165	181.36	181.36
Sum for Cummins Sales and Service									**1,861.36**	**1,861.36**
Custom Signs and Designs										
Sum for 20431	V000083	Custom Signs and Designs	20431	Marshall Ford Transit Vans stickers	9/15/2026	9/15/2026	10/9/2026	10213	5,925.00	5,925.00
Sum for Custom Signs and Designs									**5,925.00**	**5,925.00**
Digital Speech Systems, Inc.										
Sum for 2148	V000081	Digital Speech Systems, Inc.	2148	Annual Maintenance Contract (Software and Hardware) 08.05.26 - 08.04.27	7/14/2026	7/14/2026	10/1/2026	10196	1,225.00	1,225.00
Sum for Digital Speech Systems, Inc.									**1,225.00**	**1,225.00**
Dornbos Sign, Inc.										
Sum for INV87864	V000073	Dornbos Sign, Inc.	INV87864	No Smoking/Vaping 5" Circle Decal	8/21/2026	8/21/2026	9/30/2026	10174	187.50	187.50
Sum for INV87865	V000073	Dornbos Sign, Inc.	INV87865	Digital Print Sign 12x18 Multi-Color	8/21/2026	8/21/2026	9/30/2026	10174	170.20	170.20
Sum for INV88105	V000073	Dornbos Sign, Inc.	INV88105	Digital Print Sign Multi-Color	9/4/2026	9/4/2026	9/30/2026	10174	535.50	535.50
Sum for Dornbos Sign, Inc.									**893.20**	**893.20**
Dorrance Ford Inc										
Sum for 25051408	V000039	Dorrance Ford Inc	25051408	Brake lining kits (4)	10/5/2026	10/5/2026	10/9/2026	10214	680.15	680.15
Sum for Dorrance Ford Inc									**680.15**	**680.15**
Edwards Industrial Sales, Inc										
Sum for 3456349	V000041	Edwards Industrial Sales, Inc	3456349	Hoses and Swivels	9/21/2026	9/21/2026	9/30/2026	10175	35.52	35.52
Sum for Edwards Industrial Sales, Inc									**35.52**	**35.52**
Engineered Protection Systems, Inc.										
Sum for A904661	V000075	Engineered Protection Systems, Inc.	A904661	Alarm system monitoring/inspections Oct - Dec '26	9/1/2026	9/1/2026	9/30/2026	10176	446.61	446.61
Sum for S514444	V000075	Engineered Protection Systems, Inc.	S514444	Service call to realign Smoke Z44	8/11/2026	8/11/2026	9/30/2026	10176	696.69	696.69
Sum for Engineered Protection Systems, Inc.									**1,143.30**	**1,143.30**
Extreme Pest Control										
Sum for 0154	V000080	Extreme Pest Control	0154	August Commercial Service and Inspection	8/10/2026	8/10/2026	10/1/2026	10197	90.00	90.00

Company name:	Transportation Authority of Calhoun County
Report name:	AP Bills Paid Report 9/21/23 - 10/9/26
Created on:	10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Sum for 0531	V000080	Extreme Pest Control	0531	September Commercial Service and Inspection	9/9/2026	9/9/2026	10/1/2026	10197	90.00	90.00
Sum for 7-22-26	V000080	Extreme Pest Control	7-22-26	July Commercial Service and Inspection Report	7/22/2026	7/22/2026	10/1/2026	10197	90.00	90.00
Sum for Extreme Pest Control									**270.00**	**270.00**
Gillig LLC										
Sum for 41474232	V000058	Gillig LLC	41474232	Repair Parts for bus #632	8/20/2026	8/20/2026	9/30/2026	10177	303.44	303.44
Sum for 41474731	V000058	Gillig LLC	41474731	Stock parts	8/21/2026	8/21/2026	10/9/2026	10215	65.50	65.50
Sum for 41488505	V000058	Gillig LLC	41488505	Drivers Seat ASM, Recaro AM80 E	9/30/2026	9/30/2026	10/9/2026	10215	2,907.98	2,907.98
Sum for Gillig LLC									**3,276.92**	**3,276.92**
Granger Waste Services										
Sum for 31045810	V000053	Granger Waste Services	31045810	Refuse services	7/31/2026	7/31/2026	9/23/2026	10163	286.35	286.35
Sum for 31231310	V000053	Granger Waste Services	31231310	Refuse services	8/31/2026	8/31/2026	9/23/2026	10163	291.49	291.49
Sum for 31656477	V000053	Granger Waste Services	31656477	Refuse services	9/30/2026	9/30/2026	10/9/2026	10216	290.76	290.76
Sum for Granger Waste Services									**868.60**	**868.60**
Hunter-Prell Co.										
Sum for 46688	V000076	Hunter-Prell Co.	46688	Install new backflow for bus wash bay	8/19/2026	8/19/2026	9/30/2026	10178	6,557.80	6,557.80
Sum for Hunter-Prell Co.									**6,557.80**	**6,557.80**
Imperial Supplies LLC										
Sum for I001I46338	V000042	Imperial Supplies LLC	I001I46338	Shop supplies	9/1/2026	9/1/2026	9/30/2026	10179	633.94	633.94
Sum for I001IA8293	V000042	Imperial Supplies LLC	I001IA8293	Shop supplies	9/18/2026	9/18/2026	9/30/2026	10179	891.66	891.66
Sum for Imperial Supplies LLC									**1,525.60**	**1,525.60**
Maner Costerisan & Ellis, PC										
Sum for 89113	V000003	Maner Costerisan & Ellis, PC	89113	August 2026 assistance	9/9/2026	9/9/2026	9/30/2026	10180	1,145.00	1,145.00
Sum for Maner Costerisan & Ellis, PC									**1,145.00**	**1,145.00**
Michigan Public Transit Association (MPTA)										
Sum for 9239	V000010	Michigan Public Transit Association (MPTA)	9239	Transit agency annual membership dues	10/1/2026	10/1/2026	10/9/2026	10202	10,679.84	10,679.84
Sum for Michigan Public Transit Association (MPTA)									**10,679.84**	**10,679.84**
Miller Johnson										
Sum for 2089916	V000002	Miller Johnson	2089916	General Corporate Matters through August 31, 2026	9/14/2026	9/14/2026	9/30/2026	10181	1,562.50	1,562.50
Sum for Miller Johnson									**1,562.50**	**1,562.50**
NAACP Albion Branch										
Sum for Sponsor - Freedom Fund Banquet	V000086	NAACP Albion Branch	Sponsor - Freedom Fund Banquet	Level 3 Sponsor - NAACP Albion Branch Freedom Fund Banquet	10/9/2026	10/9/2026	10/9/2026	10217	150.00	150.00
Sum for NAACP Albion Branch									**150.00**	**150.00**
Overhead Door Co of Battle Creek										
Sum for i29754	V000068	Overhead Door Co of Battle Creek	i29754	Supplied and installed (1) RSX-Hoist side mount operator 3ph, removed old operator	9/28/2026	9/28/2026	10/9/2026	10218	3,320.00	3,320.00
Sum for Overhead Door Co of Battle Creek									**3,320.00**	**3,320.00**
Purity Cylinder Gases, Inc.										
Sum for 0002543849	V000038	Purity Cylinder Gases, Inc.	0002543849	Acetylene 8", Ind gas small, Maint fee	7/31/2026	7/31/2026	9/25/2026	10166	76.83	76.83
Sum for 0002590316	V000038	Purity Cylinder Gases, Inc.	0002590316	Acetylene 8", Ind gas small, Maint fee	9/30/2026	9/30/2026	10/9/2026	10219	74.64	74.64
Sum for Purity Cylinder Gases, Inc.									**151.47**	**151.47**
Quinte Plastics Ltd.										
Sum for 22927	V000077	Quinte Plastics Ltd.	22927	Bus litterbags	8/18/2026	8/18/2026	9/30/2026	10182	498.00	498.00

Company name:	Transportation Authority of Calhoun County
Report name:	AP Bills Paid Report 9/21/23 - 10/9/26
Created on:	10/9/2026

	Vendor ID	Vendor Name	Bill Number	Description	Date	GL Posting Date	Payment Date	Check Number	Bill Amount	Total Paid
Sum for Quinte Plastics Ltd.									**498.00**	**498.00**
Roe-Comm, Inc.										
Sum for 364703	V000074	Roe-Comm, Inc.	364703	Motorola RLN6469A Mounting Bracket for CM TLK	6/25/2026	6/25/2026	9/30/2026	10183	95.00	95.00
Sum for Roe-Comm, Inc.									**95.00**	**95.00**
Transportation Equipment Sales Corporation										
Sum for PA0238913	V000082	Transportation Equipment Sales Corporation	PA0238913	Van 171 damage to top repair parts	6/22/2026	6/22/2026	10/9/2026	10220	712.12	712.12
Sum for Transportation Equipment Sales Corporation									**712.12**	**712.12**
Verizon Wireless										
Sum for 6153703601	V000030	Verizon Wireless	6153703601	Acct#942867104-00001 Billing Period 8/18/26-9/17/26	9/17/2026	9/17/2026	10/9/2026	10199	1,662.54	1,662.54
Sum for Verizon Wireless									**1,662.54**	**1,662.54**
Vesco Oil Corporation										
Sum for 5963603-00	V000078	Vesco Oil Corporation	5963603-00	Empty used oil containers	8/5/2026	8/5/2026	10/9/2026	10201	274.75	274.75
Sum for 5989187-00	V000078	Vesco Oil Corporation	5989187-00	Empty used oil containers	10/2/2026	10/2/2026	10/9/2026	10201	274.75	274.75
Sum for Vesco Oil Corporation									**549.50**	**549.50**
W. Soule & Company										
Sum for 454150	V000060	W. Soule & Company	454150	Preventative Maintenance Agreement 9/1/26	9/14/2026	9/14/2026	9/30/2026	10184	459.00	459.00
Sum for W. Soule & Company									**459.00**	**459.00**
Zolman Tire Inc										
Sum for 4460013511	V000059	Zolman Tire Inc	4460013511	Fire013887 22575R16 Transforce HT3 E/10 (five)	9/3/2026	9/3/2026	10/9/2026	10221	995.00	995.00
Sum for 4460013599	V000059	Zolman Tire Inc	4460013599	Metal Valve Stems 20ct (two)	9/9/2026	9/9/2026	10/9/2026	10221	120.00	120.00
Sum for Zolman Tire Inc									**1,115.00**	**1,115.00**
Sum Total									158,092.01	158,092.01

TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS

Resolution 42-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, October 14, 2026, with Board Chair Erick Stewart presiding, the following action was taken:

Whereas, the Transportation Authority of Calhoun County Board of Directors has completed its review of the Executive Director's performance and determined that her successful performance warrants recognition; and

Whereas, the Executive Committee recommends a five percent (5%) salary increase and a one-time discretionary merit compensation award of $2,500, based on the Executive Director's positive performance evaluation, consideration of market rates and compensation at comparable agencies, and consistent with the provision of the Executive Director's employment contract;

Now, therefore, be it resolved that the Board of Directors of the Transportation Authority of Calhoun County approves a five percent (5%) increase to the Executive Director's annual salary, effective retroactively to October 1, 2026, consistent with the terms of her employment contract.

Be it further resolved, that the Board approves a one-time, lump-sum discretionary merit compensation award of $2,500 subject to applicable payroll withholding.

Be it finally resolved, that the appropriate officers are authorized to implement the compensation adjustments approved herein.

CERTIFICATE

I, Vivian Davis, Secretary of the Transportation Authority of Calhoun County, having custody of the records and proceedings of the Transportation Authority of Calhoun County at the meeting of October 14, 2026, with the original minutes now on file and of record in the office that this resolution is true and correct.

_____ _____

Signature Printed Name

_____ _____

Title Date

TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS

Resolution 43-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, October 14, 2026, with Board Chair Erick Stewart presiding, the following action was taken:

Whereas, the Transportation Authority of Calhoun County (TACC) is required to establish and maintain a Local Advisory Council (LAC) in accordance with Section 10e of 1951 PA 51, MCL 247.660e; and

Whereas, the Local Advisory Council provides an independent assessment of TACC's accessibility plan and an opportunity for individuals representing older adults and persons with disabilities to provide input regarding transportation accessibility and services; and

Whereas, the Area Agency on Aging previously appointed a representative to the LAC, and a replacement appointment is necessary to maintain the required representation;

Now, Therefore, be it resolved, the Board of Directors of the Transportation Authority of Calhoun County hereby appoints Jennifer Rice to the Local Advisory Council, replacing Paulette Porter, previously appointed by the Area Agency on Aging, consistent with applicable requirements.

CERTIFICATE

I, Vivian Davis, Secretary of the Transportation Authority of Calhoun County, having custody of the records and proceedings of the Transportation Authority of Calhoun County at the meeting of October 14, 2026, with the original minutes now on file and of record in the office that this resolution is true and correct.

_____ _____

Signature Printed Name

_____ _____

Title Date

TRANSPORTATION AUTHORITY OF CALHOUN COUNTY
BOARD OF DIRECTORS

Resolution 44-2026

At the regular Board of Directors meeting of the Transportation Authority of Calhoun County (TACC), held at Ride Calhoun Administrative Offices, located at 49 South Cass St., Battle Creek, MI 49037, on Wednesday, October 14, 2026, with Board Chair Erick Stewart presiding, the following action was taken:

Whereas, the Transportation Authority of Calhoun County (TACC) is required to establish and maintain a Local Advisory Council (LAC) in accordance with Section 10e of 1951 PA 51, MCL 247.660e; and

Whereas, the Local Advisory Council provides an independent assessment of TACC's accessibility plan and an opportunity for individuals representing older adults and persons with disabilities to provide input regarding transportation accessibility and services; and

Whereas, Disability Network previously appointed a representative to the LAC, and a replacement appointment is necessary to maintain the required representation;

Now, Therefore, be it resolved, the Board of Directors of the Transportation Authority of Calhoun County hereby appoints Kelly Linton to the Local Advisory Council, replacing Paul Ecklund, previously appointed by Disability Network, consistent with applicable requirements.

CERTIFICATE

I, Vivian Davis, Secretary of the Transportation Authority of Calhoun County, having custody of the records and proceedings of the Transportation Authority of Calhoun County at the meeting of October 14, 2026, with the original minutes now on file and of record in the office that this resolution is true and correct.

_____ _____

Signature Printed Name

_____ _____

Title Date

U.S. Department of Transportation
Federal Transit Administration

REGION V
Illinois, Indiana,
Michigan, Minnesota,
Ohio, Wisconsin

200 West Adams Street
Suite 320
Chicago, IL 60606-5253
312-353-2789
312-886-0351 (fax)

October 5, 2026

Ms. Mallory Avis
Executive Director
Transportation Authority of Calhoun County
339 W. Michigan Avenue
Battle Creek, MI 49037

Re: Fiscal Year 2026 Triennial Review – Draft Report

Dear Mallory Avis:

I am pleased to provide you with a copy of this Federal Transit Administration (FTA) report as required by 49 U.S.C. Chapter 53 and other Federal requirements. The enclosed draft report documents FTA's fiscal year 2026 Triennial Review of the City of Battle Creek/Battle Creek Transit (BCT), currently operating as the Transportation Authority of Calhoun County (TACC) in Battle Creek, Michigan. Although not an audit, this Triennial Review is FTA's review and evaluation of BCT's compliance with Federal requirements, determined by examining award management and program implementation practices. As such, this review is not a comprehensive and final review of compliance with program funding requirements. FTA may engage in further compliance reviews, audits, or evaluations appropriate to determine BCT's compliance with Federal law and the terms and conditions of its funding agreements.

The Triennial Review focused on BCT's compliance in up to 23 areas. Two areas were not reviewed during this Triennial Review cycle, and two areas were not applicable to BCT. No deficiencies were found with FTA requirements in any of the 19 applicable areas.

Please review this draft report for accuracy and provide your comments to both the reviewer and your FTA Program Manager **within 10 business days from the date of this letter**. A final report that incorporates your comments to the draft report will be provided to you within 14 business days of your response.

Thank you for your cooperation and assistance during this Triennial Review. If you need any technical assistance or have any questions, please do not hesitate to contact Mr. Gerald Murphy, Transportation Program Specialist, at 312-353-3853 or gerald.murphy@dot.gov, or Mr. Charles Holmes, your reviewer, at 856-320-4662 or cholmes@holmescpas.com.

Sincerely,

R. Stewart McKenzie, AICP
Acting Deputy Regional Administrator

cc: Gerald Murphy, FTA

Enclosure

DRAFT REPORT

FISCAL YEAR 2026
TRIENNIAL REVIEW

of

City of Battle Creek
Battle Creek Transit
(BCT)
(currently operating as the Transportation Authority of Calhoun County)

Battle Creek, Michigan
Recipient ID# 1214

Performed for

U.S. DEPARTMENT OF TRANSPORTATION
FEDERAL TRANSIT ADMINISTRATION
REGION 5

Prepared by

Holmes CPAs

Desk Review and Scoping Meeting Date: March 27, 2026
Site Visit Entrance Conference Date: August 28, 2026
Virtual Exit Conference Date: September 3, 2026
Draft Report Date: October 5, 2026

Table of Contents

I. Executive Summary 1
1. Metric 1
2. Summary of Findings 1
II. Review Background and Process 4
1. Review Background 4
2. Process 4
III. Recipient Description 6
1. Organization 6
2. Award and Project Activity 6
IV. Results of the Review 9
1. Legal 9
2. Financial Management and Capacity 9
3. Technical Capacity – Award Management 9
4. Technical Capacity – Program Management & Subrecipient Oversight 9
5. Technical Capacity – Project Management 10
6. Transit Asset Management 10
7. Satisfactory Continuing Control 10
8. Maintenance 10
9. Procurement 10
10. [Reserved] 11
11. Title VI 11
12. Americans with Disabilities Act (ADA) – General 11
13. ADA – Complementary Paratransit 11
14. [Reserved] 11
15. School Bus 11
16. Charter Bus 12
17. Drug-Free Workplace Act 12
18. Drug and Alcohol Program 12
19. Section 5307 Program Requirements 12
20. Section 5310 Program Requirements 13
21. Section 5311 Program Requirements 13
22. Public Transportation Agency Safety Plan (PTASP) 13
23. Cybersecurity 13
V. Attendees 15

I. Executive Summary

This report documents the Federal Transit Administration's (FTA) Triennial Review of the City of Battle Creek/Battle Creek Transit (BCT), currently operating as the Transportation Authority of Calhoun County (TACC) in Battle Creek, Michigan. FTA wants to ensure that awards are administered in accordance with the requirements of Federal public transportation law 49 U.S.C. Chapter 53. The review was performed by Holmes CPAs. During the site visit, the reviewers discussed the administrative and statutory requirements and reviewed the recipient's documents.

1. Metric

The metrics used to evaluate whether a recipient is meeting the requirements for each of the areas reviewed are as follows:

- Not Deficient (ND): An area is considered not deficient if, during the review, nothing came to light that would indicate the requirements within the area reviewed were not met.
- Deficient (D): An area is considered deficient if any of the requirements within the area reviewed were not met.
- Not Applicable (NA): An area can be deemed not applicable if, after an initial assessment, the recipient does not conduct activities for which the requirements of the respective area would be applicable.

2. Summary of Findings

The fiscal year 2026 Triennial Review focused on BCT's compliance in up to 23 areas. Deficiencies related to the COVID-19 relief funds have been clearly identified as part of the deficiency description in the respective review area.

No deficiencies were found with any FTA requirements in any of the applicable areas.

Review Area	Finding	Deficiency Code(s)		Corrective Action(s)	Response Due Date(s)	Date Closed
		Code	Description			
1. Legal	ND					
2. Financial Management and Capacity	ND					
3. Technical Capacity – Award Management	ND					

Review Area	Finding	Deficiency Code(s)		Corrective Action(s)	Response Due Date(s)	Date Closed
		Code	Description			
4. Technical Capacity – Program Management and Subrecipient Oversight	ND					
5. Technical Capacity – Project Management	ND					
6. Transit Asset Management	ND					
7. Satisfactory Continuing Control	ND					
8. Maintenance	ND					
9. Procurement	ND					
10. [Reserved]	NA					
11. Title VI	ND					
12. Americans with Disabilities Act (ADA) – General	ND					
13. ADA – Complementary Paratransit	ND					
14. [Reserved]	NA					
15. School Bus	ND					
16. Charter Bus	ND					
17. Drug-Free Workplace Act	ND					
18. Drug and Alcohol Program	ND					
19. Section 5307 Program Requirements	ND					
20. Section 5310 Program Requirements	ND					
21. Section 5311 Program Requirements	NA					

Review Area	Finding	Deficiency Code(s)		Corrective Action(s)	Response Due Date(s)	Date Closed
		Code	Description			
22. Public Transportation Agency Safety Plan	ND					
23. Cybersecurity	NA					

The metrics used to evaluate whether a recipient is meeting the requirements for each of the areas reviewed are Deficient (D)/Not Deficient (ND)/Not Applicable (NA).

II. Review Background and Process

1. Review Background

The United States Code, Chapter 53 of Title 49 (49 U.S.C. 5307(f)(2)) requires that "At least once every 3 years, the Secretary shall review and evaluate completely the performance of a recipient in carrying out the recipient's program, specifically referring to compliance with statutory and administrative requirements."

The Triennial Review includes a review of the recipient's compliance in up to 23 areas. The basic requirements for each of these areas are summarized in Section IV. FTA contracts with experienced reviewers to lead and conduct the Triennial Reviews in partnership with the staff of the regional office.

This report presents the findings from the Triennial Review of the City of Battle Creek/Battle Creek Transit (BCT) currently operating as the Transportation Authority of Calhoun County (TACC). The review concentrated on procedures and practices employed since BCT's previous Triennial Review; however, when appropriate, FTA may have reviewed activities and policies from earlier periods to assess policies and the management of award funds during the review period. The specific documents reviewed and referenced in this report are available at the FTA regional office or TACC's location.

2. Process

The Triennial Review includes a pre-review assessment, a desk review and scoping meeting with FTA staff, and a site visit to the recipient's location. The review activities occurred between January 14, 2026, and November 9, 2026, as stated in the table below.

The review began with the regional office transmitting a Notification of Review and a Recipient Information Request (RIR) to TACC concerning the recipient's activities during the review period. Thereafter, FTA conducted a desk review and scoping meeting, which included a review of FTA files and recipient information in FTA's electronic award management systems: Transit Award Management System (TrAMS) and Oversight Tracking System (OTrak). Following the desk review and scoping meeting, the reviewers and TACC corresponded and exchanged information and documentation in preparation for the site visit. Prior to the site visit, the reviewers sent an agenda package to TACC indicating the issues that would be discussed, records to be reviewed, and interviews to be conducted.

The site visit began with an entrance conference at which the reviewers and FTA staff discussed the purpose of the Triennial Review and the review process. The reviewers conducted additional interviews and reviewed documentation to evidence the recipient's compliance with FTA requirements.

Upon completion of the site visit, the reviewers and FTA staff discussed preliminary findings with TACC. The table below summarizes key review dates. Section V of this report lists the

individuals who participated in the site visit.

Process Date	Process
January 14, 2026	FTA Transmittal of the Recipient Information Request (RIR)
February 26, 2026	Recipient Transmittal of RIR to Reviewers
March 27, 2026	FTA and Reviewers Desk Review/Scoping Meeting
August 12, 2026	Reviewer Transmittal of the Agenda Package
August 28, 2026	Site Visit: Entrance Conference
September 3, 2026	Virtual Exit Conference
October 5, 2026	FTA Transmittal of the Draft Report
November 9, 2026	Final Report to be sent to the Recipient within 45 business days from the Virtual Exit Conference date

III. Recipient Description

1. Organization

Battle Creek Transit (BCT) historically operated as a department of the City of Battle Creek. Late in the review period, BCT's transit operations transitioned to the Transportation Authority of Calhoun County (TACC), currently operating as Ride Calhoun (RC). TACC became the designated recipient of FTA funding on October 1, 2025, following approval of a countywide ballot measure in November 2024. The transition combined the former BCT system and Marshall Dial-A-Ride services under the new countywide authority. TACC operates transit services in Battle Creek and in portions of surrounding Calhoun County communities.

At present, TACC operates a network of eight routes. Service is provided on weekdays from 5:15 a.m. to 3:40 p.m. There is no service on Saturday or Sunday. TACC's ADA complementary paratransit service, RC MOVE, operates on the same days as the fixed routes from 5:15 a.m. to 3:45 p.m. RC FLEX, currently operating through the BCGo platform, provides on-demand service on weekdays from 5:00 a.m. to 9:30 p.m.

The basic adult fare for RC MAX, the fixed-route bus service, is $1.75. A reduced fare of $0.85 is available during all service hours to persons aged 60 and older, persons with disabilities as defined by the Americans with Disabilities Act, Medicare cardholders, and persons with a Ride Calhoun Reduced Fare ID card. The fare for RC MOVE complementary paratransit service is $2.00 per one-way trip. RC FLEX demand-response fares are based on the trip and are displayed in the BCGo app at the time of booking. TACC operates a fixed-route fleet of 12 vehicles, with a peak vehicle requirement of nine. TACC also operates vehicles for its RC MOVE complementary paratransit and RC FLEX demand-response services.

TACC operates from an FTA-funded administration, bus garage, and storage facility located at 339 W. Michigan Avenue in Battle Creek. Service is currently oriented around the Battle Creek Transportation Center at 120 S. McCamly Street, Battle Creek.

2. Award and Project Activity

Below is a list of TACC's open awards at the time of the review.

Award Number	Award Amount	Year Executed	Description
MI-2024-004	$2,271,568	2024	Section 5307 Operating, Section 5339 Capital Project, and Carbon Reduction Program Funds for Vehicles
MI-2025-004	$1,500,000	2025	Community Project Funding (CPF) / Congressionally Directed Spending (CDS) for Capital Projects
MI-2021-015	$6,002,999	2023	5307 Operating & 5339 Capital Project for Battle Creek Transit
MI-2021-008	$5,340,000	2021	Battle Creek Transit Fleet Modernization - 5339 Discretionary
MI-2023-024	$388,400	2023	Section 5307 STBG STUL CAPITAL PROJECTS
MI-2020-003	$626,692	2022	5339 Capital Funding for ITS Implementation

BCT received Supplemental Funds for operating assistance through awards MI-2020-028-00 (CARES Act) and MI-2021-014-00 (American Rescue Plan Act). This was not the first Triennial Review during which BCT received FTA operating assistance.

Projects Completed

- Since the last review, BCT transitioned from a department of the City of Battle Creek to the Transportation Authority of Calhoun County (TACC), a stand-alone authority. TACC became the designated recipient of FTA funding on October 1, 2025, following approval of a countywide ballot measure in November 2024.
- Using Section 5339(b) Bus and Bus Facilities Discretionary funding under award MI-2021-008, BCT completed a $6.675 million fleet modernization project that replaced 14 of the system's 20 vehicles, including vehicles that were up to 19 years old. The project replaced approximately 70 percent of the fleet and improved the system's state of good repair.
- Using FTA funding under awards MI-2021-015 and MI-2023-024, BCT replaced outdated office furniture, computer systems, and maintenance equipment that had exceeded its useful life.

Ongoing Projects

- TACC is continuing the implementation begun by BCT of approximately $1.25 million in technology improvements funded through FTA formula and Community Project Funding under awards MI-2016-020 and MI-2025-004. The project includes replacement of outdated computer-aided dispatch systems and mobile data terminals and implementation of electronic fare payment, trip-planning and scheduling tools, and real-time vehicle location technology. Implementation is expected to be completed in October 2026.

- During the review period, TACC continued implementing the administrative transition of BCT from the City of Battle Creek to TACC, including the transfer of assets and other Federal and state responsibilities.

Future Projects

- TACC plans to continue pursuing Federal and state funding for construction of a new operations, maintenance, and administration facility capable of accommodating current and future staffing levels, countywide service growth, and fleet needs. Michigan DOT–funded planning activities are underway related to facility needs, site selection, benefit-cost analysis, and workplace safety.
- TACC plans to pursue FTA formula and/or discretionary funding to replace its radio system to provide countywide connectivity and expand its fleet to support the addition of three cities to the service area.
- Using Community Project Funding under award MI-2025-004, TACC plans to conduct an operational analysis of the RC MAX fixed-route system to identify service efficiencies, connection and transfer opportunities, and potential new service areas. The project is expected to begin in spring 2027.
- If funding for a new facility is not secured, TACC plans to pursue facility renovation, expansion, and modernization projects, including overhead door replacement, maintenance and wash-bay renovations, ventilation improvements, and safety improvements. Other planned improvements include bus shelter replacements, real-time passenger information displays, and improved fare payment systems.

IV. Results of the Review

1. Legal

Basic Requirement: The recipient must promptly notify FTA of legal matters and additionally notify the USDOT Office of Inspector General (OIG) of any instances relating to false claims under the False Claims Act or fraud. Recipients must comply with restrictions on lobbying requirements.

Finding: No deficiency.

2. Financial Management and Capacity

Basic Requirement: The recipient must have financial policies and procedures; an organizational structure that defines, assigns, and delegates fiduciary authority; and financial management systems in place to manage, match, and charge only allowable costs to the award. The recipient must conduct required Single Audits, as required by 2 CFR Part 200, and provide financial oversight of subrecipients.

Finding: No deficiency.

3. Technical Capacity – Award Management

Basic Requirement: The recipient must report progress of projects in awards to FTA and close awards on time.

Finding: No deficiency.

4. Technical Capacity – Program Management & Subrecipient Oversight

Basic Requirement: Designated recipients and States must document and follow a public involvement process for the development of the long-range statewide transportation plan and State Transportation Improvement Program (STIP). Designated recipients of Section 5310 funds and States receiving funds from Sections 5310, 5311, and/or 5339(a) National Distribution allocation must develop and submit a State Management/Program Management Plan to FTA for approval. Recipients must enter into an agreement with each subrecipient, obtain required certifications from subrecipients, report to SAM.gov on subawards, and ensure subrecipients comply with the terms of the award.

Finding: No deficiency.

5. Technical Capacity – Project Management

Basic Requirement: The recipient must implement FTA-funded projects in accordance with the award application, FTA Master Agreement, and applicable laws and regulations using sound management practices.

Finding: No deficiency.

6. Transit Asset Management

Basic Requirement: Recipients must comply with 49 CFR Part 625 to ensure public transportation providers develop and implement transit asset management (TAM) plans.

Finding: No deficiency.

7. Satisfactory Continuing Control

Basic Requirement: The recipient must ensure that FTA-funded property will remain available and used for its originally authorized purpose throughout its useful life until disposition.

Finding: No deficiency.

8. Maintenance

Basic Requirement: Recipients must keep federally funded vehicles, equipment, and facilities in good operating condition. Recipients must keep Americans with Disabilities Act (ADA) accessibility features on all vehicles, equipment, and facilities in good operating order.

Finding: No deficiency.

9. Procurement

Basic Requirement: The recipient and subrecipient must use their own documented procurement procedures which reflect applicable State, local, and Tribal laws and regulations, and conform to applicable Federal law and the standards identified in 2 CFR 200. With regard to the procurement standards in 2 CFR 200, State recipients can use the State's overall policies and procedures, except that the State must comply with 200.322 (domestic preferences), 200.323 (procurement of recovered materials), and 200.327 (contract provisions). States also must comply with any requirement applicable to FTA recipients by reason other than a 2 CFR 200 procurement standard; for example, 49 U.S.C. 5325(a) requires recipients to conduct all procurement transactions in a manner that provides full and open competition, regardless of 2 CFR 200's allowance for States to use State procedures.

Finding: No deficiency.

10. [Reserved]

11. Title VI

Basic Requirement: The recipient must ensure that no person shall, on the grounds of race, color, or national origin, be excluded from participating in, or be denied the benefits of, or be subject to discrimination under any program or activity receiving Federal financial assistance without regard to whether specific projects or services are federally funded. The recipient must ensure that all transit services and related benefits are distributed in an equitable manner.

Finding: No deficiency.

12. Americans with Disabilities Act (ADA) – General

Basic Requirement: Titles II and III of the Americans with Disabilities Act of 1990 provide that no entity shall discriminate against an individual with a disability in connection with the provision of transportation service. The law sets forth specific requirements for vehicle and facility accessibility and the provision of service, including complementary paratransit service.

Finding: No deficiency.

13. ADA – Complementary Paratransit

Basic Requirement: Under 49 CFR 37.121(a), each public entity operating a fixed-route system shall provide paratransit or other special service to individuals with disabilities that is comparable to the level of service provided to individuals without disabilities who use the fixed-route system. "Comparability" is determined by 49 CFR 37.123-37.133. Requirements for complementary paratransit do not apply to commuter bus, commuter rail, or intercity rail systems.

Finding: No deficiency.

14. [Reserved]

15. School Bus

Basic Requirement: Recipients are prohibited from providing school bus service in competition with private school bus operators unless the service qualifies for and is approved by the FTA Administrator under an allowable exemption. Federally funded equipment or facilities cannot be used to provide exclusive school bus service.

Finding: No deficiency.

16. Charter Bus

Basic Requirement: Recipients are prohibited from using FTA-funded equipment and facilities to provide charter service that unfairly competes with private charter operators. Recipients may operate charter bus service only when the service meets a specified exception defined in rule.

Finding: No deficiency.

17. Drug-Free Workplace Act

Basic Requirement: Recipients are required to maintain a drug-free workplace for all award-related employees; promptly report any convictions occurring in the workplace; and have an ongoing drug-free awareness program.

Finding: No deficiency.

18. Drug and Alcohol Program

Basic Requirement: Recipients receiving Section 5307, 5309, 5311, or 5339 funds that have safety-sensitive employees must have a drug and alcohol testing program in place for such employees.

Finding: No deficiency.

19. Section 5307 Program Requirements

Basic Requirement: The recipient must participate in the transportation planning process in accordance with Federal Transit Administration (FTA) requirements and the metropolitan and statewide planning regulations.

Recipients shall develop, publish, afford an opportunity for a public hearing on, and submit for approval a program of projects (POP).

Recipients are expected to have a written, locally developed process for soliciting and considering public comment before raising a fare or carrying out a major transportation service reduction.

For fixed-route service supported with Section 5307 assistance, fares charged seniors, persons with disabilities, or an individual presenting a Medicare card during off-peak hours will not be more than one-half the peak-hour fares.

Finding: No deficiency.

20. Section 5310 Program Requirements

Basic Requirement: Recipients must expend Section 5310 funds on eligible projects that meet the specific needs of seniors and individuals with disabilities. Projects selected for funding must be included in a locally developed, coordinated public transit–human services transportation plan. Recipients must approve all subrecipient leases of Section 5310–funded vehicles. Leases of Section 5310–funded vehicles must include required terms and conditions. Either the recipient or subrecipient must hold the title to the leased vehicles.

Finding: No deficiency.

21. Section 5311 Program Requirements

Basic Requirement: States must expend Section 5311 funds on eligible projects to support rural public transportation services and intercity bus transportation.

Finding: This section only applies to recipients that receive Section 5311 funds directly from FTA; therefore, the related requirements are not applicable.

22. Public Transportation Agency Safety Plan (PTASP)

Basic Requirement: Recipients must comply with the Public Transportation Agency Safety Plan (PTASP) regulation (49 CFR Part 673) to ensure public transportation providers develop and implement an Agency Safety Plan (ASP). The PTASP Final Rule, published in the Federal Register April 11, 2024, became effective May 13, 2024. FTA expects transit agencies to address the regulatory changes in the new PTASP Final Rule in their next Agency Safety Plan (ASP) annual update.

FTA requires applicable recipients to certify that they have established an ASP that meets the requirements of the PTASP regulation and 49 U.S.C. 5329(d) as part of the annual Certifications and Assurances for FTA grants and cooperative agreements. FTA notes that per 49 U.S.C. 5307(c)(1)(L), this certification is a required condition of receiving Section 5307 funding (noncompliance can impact access to Section 5307 funding as well as other grant funds where 5307 requirements apply). FTA monitors these certifications in its Transit Award Management System (TrAMS).

Finding: No deficiency.

23. Cybersecurity

Basic Requirement: Recipients that operate rail fixed-guideway public transportation systems must certify compliance with the requirements for establishing a cybersecurity process under 49

U.S.C. 5323(v).

Finding: This section only applies to recipients that operate rail fixed-guideway public transportation systems; therefore, the related requirements are not applicable.

V. Attendees

Name	Title	Phone Number	E-mail Address
City of Battle Creek			
Teresa Byrd	Assistant Budget Officer	269-966-3312	tlbyrd@battlecreekmi.gov
Aaron Kuhn	Revenue Services Director	269-966-3336	abkuhn@battlecreekmi.gov
Elizabeth Rizer	Manager of Risk & Procurement	269-966-3644	meriser@battlecreekmi.gov
TACC			
Mallory Avis	Executive Director	269-966-3588	mavis@ridecalhoun.org
Cale Williams	Manager – Fleet & Facilities	269-832-6777	cwilliams@ridecalhoun.org
Amanda Watson	Ops Manager – MAX	269-966-3301	awatson@ridecalhoun.org
Chris Putnam	Safety, Security, Training Manager	269-966-3573	cputnam@ridecalhoun.org
Brendan Pizzala	Director of Operations	269-966-3542	bpizzala@ridecalhoun.org
Donna Hutchison	Executive Assistant	269-966-3477	dhutchison@ridecalhoun.org
Kristy Grestini	Director of Admin & Planning	269-966-3489	kgrestini@ridecalhoun.org
Shannon Wedl	Procurement & Grants Manager	269-966-3430	swedl@ridecalhoun.org
FTA Region 5			
Gerald Murphy	Transportation Program Specialist	312-353-3853	gerald.murphy@dot.gov
R. Stewart McKenzie	Acting Deputy Regional Administrator	312-353-2866	stewart.mckenzie@dot.gov
Holmes CPAs			
Charles Holmes	Lead Reviewer	856-320-4662	cholmes@holmescpas.com
John Lotierzo	Associate Reviewer	856-320-4662	jlotierzo@holmescpas.com

RIDE CALHOUN

October 12, 2026

Mr. R. Stewart McKenzie
Acting Deputy Regional Administrator
Federal Transit Administration – Region V
200 West Adams Street, Suite 320
Chicago, Illinois 60606

Dear Mr. McKenzie:

On behalf of the City of Battle Creek, and the Transportation Authority of Calhoun County (TACC), thank you for providing the draft FY 2026 Triennial Review report. We have reviewed the report and appreciate the Federal Transit Administration's (FTA) thorough review, as well as the professionalism and cooperation of the FTA Region 5 and Holmes CPA team throughout this process.

We are pleased to acknowledge the reports finding of zero deficiencies across all 19 applicable review areas. This result reflects a strong commitment to responsible stewardship of public funds, regulatory compliance, sound operational practices, and the delivery of safe and reliable public transportation.

This review is particularly significant given the organizational transition that has taken place during the review period. What historically operated as a department of the City of Battle Creek has transitioned to the Transportation Authority of Calhoun County, an independent public transportation authority serving Battle Creek and portions of the surrounding county. This transition represents an important step toward a more coordinated, sustainable, and regionally focused approach to public transportation.

Maintaining compliance and operational continuity throughout this transition has required substantial collaboration, institutional knowledge, and dedication from both City of Battle Creek and TACC personnel. We are grateful for the contributions of everyone who helped establish a strong foundation for the Authority and ensure that this organizational change did not compromise our responsibilities as a recipient of federal funding.

As TACC moves forward, we remain committed to building on this foundation through continued investment in our people, systems, facilities, and services. Our priorities include strengthening our administrative and operational capacity, modernizing our technology and infrastructure, pursuing strategic capital investments, and expanding opportunities for coordinated mobility throughout Calhoun County. We recognize that the responsibility of operating as an independent authority extends beyond achieving compliance; it requires sustained accountability, sound governance, and a long-term commitment to the communities and residents we serve.

269.966.3474
339 W. Michigan Ave., Battle Creek, MI 49037
RideCalhoun.org

RIDE CALHOUN

The results of this review provide an encouraging affirmation of the work accomplished to date and reinforce our confidence as we continue developing TACC into a strong, sustainable, and forward-looking regional transportation provider.

We appreciate FTA's partnership and guidance throughout this process. We have no substantive comments regarding the draft report and look forward to receiving the final report.

Sincerely,



Mallory Avis, MBA
Executive Director
Transportation Authority of Calhoun County

Cc: Amanda Zimmerlin, City Manager
Holmes CPAs